

COMPANY REGISTRATION NUMBER: 03730662

**HIGHWAY
INSURANCE COMPANY LIMITED**

**REPORT AND
FINANCIAL STATEMENTS**

FOR THE YEAR ENDED 31 DECEMBER 2019

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HIGHWAY INSURANCE COMPANY LIMITED

DIRECTORS, OFFICERS AND REGISTERED OFFICE

Directors

D B Barral Resigned 31 December 2019
A R Cook Resigned 31 December 2019
J M Dye
R O Hudson
K P Wenzel Resigned 31 December 2019
R A Rowney Resigned 31 December 2019
S Treloar
D S Neave Resigned 31 December 2019
B D Smith Resigned 31 December 2019
D A Torrance Appointed 1 January 2020
D J Larnder Appointed 1 January 2020
C W T Dinesen Appointed 1 January 2020
N C Peiris Appointed 1 January 2020
R M Munson Appointed 1 January 2020
F K Dyson Appointed 1 January 2020

Company Secretary

M P Jones Resigned 31 December 2019
T A Beicken Appointed 1 January 2020

Registered office

57 Ladymead
Guildford
Surrey
England
GU1 1DB

Tel: 01202 292333

Independent Auditors

PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
3 Forbury Place
23 Forbury Road
Reading
Berkshire
RG1 3JH

STRATEGIC REPORT

1. Results and dividends

The loss after tax for the year attributable to the owners of the parent is £6,603,000 (2018: profit of £3,693,000) as set out on page 26. The Directors have declared and paid £nil in the current year to the parent company as an interim dividend (2018: £nil). No final dividends were proposed or paid (2018: £nil). The Net Asset Value at 31 December 2019 was £244,850,000 up £1,181,000 from the position the previous year, after allowing for a restatement that reduces net assets by £2.9m as set out in note 2.

2. Principal activities

Highway Insurance Company Limited's ('Company') principal purpose is to carry on general insurance business through broker distribution channels. The primary sources of premium income are from the sale of Motor insurance products. Motor insurance products include Private Car, Specialist Car and Motorcycle.

On 28 December 2017, the Company sold its Commercial broker lines renewal rights to Allianz Insurance plc as part of a wider deal which saw Allianz Holdings plc acquire 49% of Liverpool Victoria General Insurance Group Limited ('LVGIG'), an intermediary parent holding company. As a result the Company ceased writing Commercial broker new business during 2018. The Commercial broker business represents a separate major line of business for the Company and is therefore presented as a discontinued operation. The discontinued operations are therefore shown on one line only in the Statement of Comprehensive Income.

As part of the same 2017 transaction, the Company acquired from Allianz Insurance plc the renewal rights to the Allianz Insurance plc personal lines business for a cost of £1,000,000, which has contributed to premium growth in continuing operations this year.

On 31 December 2019, Allianz Holdings plc acquired the remaining 51% of LVGIG to take full control.

As part of LVGIG's strategy to diversify and grow its business, on 1 January 2020, LVGIG purchased Legal and General Insurance Limited, ('LGIL') subsequently renamed as Fairmead Insurance Limited ('Fairmead'). Fairmead is a UK non-life insurance business which had been part of the Legal and General Group, focused on Home with a small but growing Pet business.

Fairmead is the 7th largest home insurance provider in the UK with more than 2 million customers using various distribution channels including Direct, Brokers, Managing General Agents (MGA's) and Independent Financial Advisors (IFA's).

Towards the end of 2020, existing customers of Fairmead will start to be invited to renew their policies with the Company or one of its intermediate parent companies, Liverpool Victoria Insurance Company ('LVIC').

3. Business review and developments

(a) Results and performance

The 2019 results for the Company show a Loss before taxation from continuing operations of £10,753,000 (2018: £20,189,000 profit). The result reflects the slow start to the year following an increase in prices as well as a difficult Broker environment.

2019 ended with LVGIG customers holding almost 5.6m LV= policies (2018: 5.2m) with the Company having 1m of these policies, up 25% from 0.8m in 2018. In addition, both measures of customer satisfaction, Net Promotor score of 72.0 (2018: 70.1) and UK Customer Satisfaction Index of 10th position (2018: 10th), continue to show strong results.

The following factors have had a material effect on the result for the year (see also (f) Key performance indicators on page 8):

1. Premium written: Market conditions have remained highly competitive, particularly in the Motor market where prices increased following the Ogden rate review. Overall, the Company saw an increase in premium written on a continuing basis rise by 25% writing new business in both historical channels and the new Clear Home product through the Broker channel, taken on from Allianz.

STRATEGIC REPORT

3. Business review and developments (continued)

(a) Results and performance (continued)

Throughout 2019, the Company has maintained good underwriting and pricing discipline and continued its strategy of pursuing profitable growth in the recently re-entered Home lines of business including the Clear Home product transferred from Allianz, diversifying its reliance upon Motor.

2. Underwriting result: The Company's underwriting result from continuing operations fell during 2019, delivering a loss ratio of 75.5% (2018: 63.5%). This was primarily impacted by large losses incurred in the second half of 2019, arising from large personal injury claims and increased vehicle repair costs. In addition, the change to the Ogden Discount Rate contributed a further £4m of unexpected claims costs as prior to the announcement of an Ogden rate change to -0.25% in England and Wales, the company was anticipating and setting reserves using a rate of 0%. Although there has been tight cost control across the whole of General Insurance (GI) business throughout 2019, there has been an increase in the overall group cost base as a result of separation activities from the former parent, Liverpool Victoria Financial services ('LVFS') formerly Liverpool Victoria Friendly Society ('LVFS') leading to an expense ratio on a continuing basis 31.7% (2018: 27.6%).
3. Investment returns: Overall investment returns were much better than prior year, delivering an increase of £6.1m, which was aided by the change in investment strategy which began during 2018, with the Company focussing more on corporate and government bonds which have delivered increased yields. In addition, to this the Company sold its remaining Equity portfolio which realised a gain of £0.5m.
4. Expenditure: As with recent years, the Company has maintained strong cost disciplines through controlling acquisition costs and operating expenses however the Company, along with the rest of the motor insurance industry saw a significant increase in amounts due in industry levies. Nevertheless, investment in staff, systems, marketing and infrastructure has continued to ensure that the Company is well placed to deliver its profitable growth strategy.
5. Claims: During 2019, the Company experienced some impact from persistent Autumn rain and flooding, and the continued increases in vehicle repair costs which led to a higher claims position, with overall gross claims having increased by over 73% year on year from continuing operations. This includes the impact of the change in the Ogden Discount Rate, as quantified on page 5 section 3a.2 Underwriting result.
6. Reinsurance: In the latter part of 2015 the Company entered into a Loss Portfolio Transfer ('LPT') Agreement resulting in reinsurance of 20% of its booked reserves for 2015 and prior reserves and from 1 January 2016 a 20% quota share arrangement on new business. The later arrangement was renewed each subsequent year with a change of reinsurer to the Allianz SE Group of companies, the ultimate parent company for the 2019 renewal, which has then also been renewed for 2020.

(b) Business environment

In July 2019, the Lord Chancellor announced a change to the Ogden Discount Rate setting it to -0.25% for England and Wales. This was lower than the 0% to 1% range previously indicated by the Government and the 0% which the Company was at that time assuming for the purpose of determining claims reserves.

Until the end of the year, there was continuing uncertainty around Brexit and the eventual outcome. The recent general election has provided greater clarity although as we enter the temporary transition period there remains considerable uncertainty on the terms of any final trade deal with the EU. The Board has maintained a continuous monitoring of the emerging Brexit situation including a review of the Brexit impacts arising from credible scenarios. Although there remains uncertainty, we have in particular assessed the financial and operational impacts of a no-deal Brexit, with a focus on ensuring that our customers continue to be serviced. These include implementing an on-line solution for issuing Green Cards, providing clear guidance for our customers on LV.com, and reviewing our suppliers and the wider supply chain for resilience. We believe that, should the UK leave without a deal, there could be a negative impact on the cost of vehicle repairs arising from tariffs, exchange rate movements, and delays in the supply of parts. There could also be impacts on the cost and/or the ability to recover vehicles from EU countries (see also page 6 section d for further information).

STRATEGIC REPORT

3. Business review and developments (continued)

(b) Business environment (continued)

For some time now UK insurers have been unable to rely on investment returns to deliver as much income, at an acceptable level of risk, as has been generated in the past. Underwriting activities are therefore required to deliver proportionately higher returns in order to maintain a sustainable business for both our shareholders and our customers.

(c) Strategy

Our vision is to be Britain's best loved, achieving this through people centricity, maintaining our customer satisfaction and retention rates, and growth through outperformance particularly in the Motor market.

As a consequence of the changes in ownership (as referred to in section 2 Principal activities) the Company ceased to write any new Commercial broker business during 2018. The Company focus is now on personal lines and, with the acquisition by the group of Fairmead, this improves diversification from the current concentration on personal motor.

(d) Principal risks and uncertainties

Coronavirus (Covid-19): The global pandemic is a new a significant source of uncertainty for the business in 2020. The LVGIG Group are closely monitoring the situation with senior leaders meeting on a daily basis to manage operational risk and responses. There is close alignment and interaction with Allianz to ensure the company is benefiting from the wider Allianz UK Group response. Our values will drive our decision making as the Company works through this challenging time, with a focus on putting our people first and our customers at the heart of what we do. The key risks this presents are both operational and financial which are being actively monitored and managed on a daily basis. Regular communications are taking place across the organisation to keep all colleagues informed throughout the period of uncertainty. The risks have largely come to the fore from late February onwards as new information emerges and the government response develops.

The operational risks from Covid-19 are largely being addressed by increasing homeworking capability and reducing non-priority activity. Work has been prioritised to support claims payments and existing customers, particularly to renew their policies. New business is a lower priority but still able to be written. Our offices remain open for the key workers who undertake activities which cannot be completed outside of the office. Alongside this we prioritise a number of financial reporting and operational activities, as well as activities from other areas including IT which support these.

Financial risks which are being assessed and responded to include adverse movements in investments held, in particular the increase in credit spreads (the gap between yields and the risk free rate) on the corporate bond portfolio. Costs to settle claims may be expected to rise due to increased times to settle and cost pressures in the supply chain. Against this we see new claims on Motor and Home falling in March 2020 which will lead to claims cost savings. The government instruction for people to stay at home is leading to fewer journeys being made and hence as long as this persists we expect to see reductions in motor accidents and hence claims.

We are working closely with key suppliers to understand and manage the impact of Covid-19 on our supply chain. The reduced demand allows these companies to operate with their own diminished operational capabilities but equally puts financial pressure on many of them.

The solvency position of Highway Insurance Company Limited ('HICO') is being frequently monitored in light of these emerging financial risks. The impact as noted above is in some cases positive and in others causes a strain. We continue to assess the level of solvency against the company risk appetite and maintain a number of contingency actions should the solvency position become under stress and need addressing.

STRATEGIC REPORT

3. Business review and developments (continued)

(d) Principal risks and uncertainties (continued)

Pricing: Motor rates remained stable in the first half of the year, with continuing increases in vehicle repair cost inflation and theft costs being offset by reductions in claims frequency. Rates were increased in the latter half of the year, to protect 2020 profitability following the announcement of a lower than expected Ogden discount rate and increasing expectations of a delay to implementation of Civil Liability Act whiplash reforms. It is expected that rates will continue to increase early in 2020, before reducing in the latter part of the year as we gain more certainty around the implementation date of the Civil Liability Act reforms. The impacts of the Covid-19 pandemic may lead to changes in this pricing outlook.

Economic Environment: The financial market environment fluctuated during 2019, with the FTSE 100 up over 800 points on the year, ending at 7542.4. Whilst the company has now disposed of its equity holdings, the general market conditions were more stable, with bond and fixed indices also performing well. Uncertainty over Brexit remained throughout 2019 however the de-escalation of the US v China trade war helped markets rebound and the outcome of the UK General election buoyed exchange rates at the end of the year. It was expected that the early part of 2020 would be more stable with less talk of a US recession and negotiations with the EU being finalised.. However the Covid-19 development has led to significant reductions in market values in the early part of 2020 and heightened volatility. Stock markets have fallen sharply and the Bank of England and UK Government have taken unprecedented steps in response with base rates reduced to a historic low of 0.1% and broad financial support measure introduced to try to support the economy. It is anticipated that the UK will enter a period of recession in 2020 due to this economic shock.

Brexit: There is a risk of an unfavourable Brexit Trade deal, where enforced tariffs and potential exchange rate movements could lead to higher claims inflation. In accordance with our reserving policy, we hold a margin above the Actuarial Best Estimate, to allow for future uncertainties such as Brexit. We have assessed the potential impact and likelihood of an unfavourable Brexit Trade deal and believe that the amounts held adequately cover this risk in so far as it impacts reserves as at 31 December 2019. (Further information on the assessment done by the Board can be found on page 5 section b).

Financial risk: The Company pays particular attention to credit risk and the increasing trend of claims leakage through fraud. Capital management and cash flow remain material considerations at all times.

Business Change: The Company has undergone a significant amount of transformation in the last 12 months, including ceasing to use some of the outdated policy systems and ensuring it continues to prepare for a more digitalised way of working. The company removed its sole reliance on its former parent Liverpool Victoria Financial services Limited ('LVFS') formerly Liverpool Victoria Friendly Society group which provided services by way of a Transitional Services Agreement, the vast majority of which concluded by the end of 2019. Such change carries with it an element of operational risk; however, the Directors mitigate this risk through a disciplined project management approach. All key services such as HR, Compliance and Internal Audit have now been transferred over to the Allianz Group giving the Company access to a wider pool of expertise.

Distribution/Market developments: The influence of the mobile internet and price comparison websites (commonly referred to as "aggregators") continue to transform the UK business environment, although it could be argued that the use of aggregators is now a market norm. The use of artificial intelligence and the need for digital transformation is now at the forefront of how the Company wants to do business with its customers and as such the Company is looking at ways to utilise the technology available. Social media continues to be a feature which influences the way that the Company conducts its business, and is therefore monitored closely by the Company. Insurance specific developments in technology, such as driverless cars, are other potential factors of material market transformation in the future. The Company is ensuring that it is prepared to respond quickly to changing circumstances.

Exceptional Weather Events: Exceptional weather events will always present a risk to an insurance company which underwrites property. The Company mitigates this risk as far as it considers appropriate through the purchase of reinsurance protection. During 2019, the Company only experienced some minimal impact from the persistent Autumn rain and flooding, and was not too severely impacted relative to its market share.

STRATEGIC REPORT

3. Business review and developments (continued)

(d) Principal risks and uncertainties (continued)

The Group used the Standard Formula to calculate its capital requirements during 2019. Throughout the year a number of legal and regulatory developments affected the UK insurance market including:

1. Financial Conduct Authority ('FCA'): The FCA continues to publicise its intentions to intervene more actively in the workings of the market where it feels that the right outcomes are not being achieved for the consumer e.g. consultation over ancillary fees, renewal prices. This may result in requirements to change practice in product design, distribution and pricing. While the Company considers that customer value is at the heart of the way it does business, as evidenced by market leading customer satisfaction and recommendation scores, there is a risk that such interventions designed to address general market concerns cause cost and disruption to the Company.

2. Ogden Discount Rate: The Ogden Discount Rate is used by insurance companies to calculate a discounted lump-sum value of the future cost of care for large personal injury claims. A revised Ogden Discount Rate for England and Wales was announced in July 2019 at -0.25%. This was generally not received well by the industry, which had expected a rate of 0% or higher. The equivalent rate in Scotland was also reviewed and set at -0.75%.

3. General Data Protection Regulation ('GDPR'): On 25 May 2018, the Data Protection Act was replaced with a new piece of EU regulation, GDPR, which governs the data that can be held about customers, the length of time that data can be kept and the security of that data. The company undertook an extensive programme and completed the first stage of compliance requirements by the 2018 deadline, ensuring systems and processes only capture the essential data and minimising the time data is held. Work has continued since then to ensure continued progress with compliance requirements.

4. Cyber Risk: The risk that the LVGIG Group does not have a sufficiently robust strategy and control infrastructure in place to protect itself against, or to recover from, a cyber event. The high-level of threat from the external environment continued during 2019. High profile data loss incidents demonstrate the serious impact such events can have. LVGIG Group operates a comprehensive cyber risk strategy which is designed to ensure that the group continues to identify, assess and respond to the ever changing threat of a cyber attack. Further development of the group's cyber risk strategy, embedding of controls targeted at data privacy and enhanced mechanisms for monitoring and reporting mean that although the external environment generates a heightened risk.

Further detail as to how the Company manages its principal types of risk is disclosed in note 4 of the financial statements.

(e) Future outlook

We will continue to price all our portfolios of insurance policies in order to provide a fair and reasonable price for our customers rather than one which is not sustainable, and we will not chase growth at the expense of putting our future at risk.

At the date of signing, the outcome of the Brexit negotiations with the EU is uncertain and the full impact of Covid-19 is unknown, however the Company expects to deliver underwriting profits in 2020 through the price increases implemented in 2019, while retaining its focus on high levels of customer service and delivering fair customer outcomes.

STRATEGIC REPORT

3. Business review and developments (continued)

(f) Key performance indicators ('KPIs')

The Board sets KPIs and targets for its main operating businesses, which it monitors on a regular basis throughout the year. These KPIs change from time to time as objectives and priorities change.

The Company uses many detailed KPIs to monitor performance. The main key metrics routinely used, shown on a continuing basis, are as follows:

KPI	2019	2018	Comments
Premiums written	£373.8m	£299.5m	Premiums written has increased year on year on a continuing basis, this is despite operating in a very competitive market with the Company keeping good underwriting and pricing discipline. This includes the personal lines business as a result of the renewal rights being acquired from Allianz Insurance plc at the end of 2017.
Underwriting loss ratio	75.5%	63.5%	The overall reported loss ratio has increased, which has been impacted by large personal injury claims and increased vehicle repair costs.
Expense ratio *	31.7%	27.6%	The year on year expense ratio has increased, primarily due to an increase in the amount due for industry levies, as well as, some additional charges incurred as a result of separation from our former parent LVFS.
Combined ratio	107.2%	91.1%	An overall combined ratio of 107% has worsened, driven by the unfavourable movement in the underwriting loss ratio, combined with additional expenses on levies.
Investment return	£8.5m	£2.4m	The total investment return for 2019 reflects the change of the investment strategy, re-balancing the portfolio assets which have been classified as Available For Sale, in line with the Company's updated investment strategy-which come into force in 2018. The investment focus has been to invest in Corporate and Government bonds, with the increased yields contributing to the investment returns increase.
Net assets	£244.8m	£243.7m	Net assets at the end of 2019 remain at similar levels to that at the end of 2018.

* Expense ratio excludes amortisation of goodwill, and investment management costs, but includes ancillary income derived from the sale of principal products.

- *Underwriting loss ratio - Calculated as: Gross claims cost net of reinsurance / Gross premiums net of UEPR and Reinsurers share of gross premiums*
- *Expense ratio * - Calculated as: Other income less other operating and admin costs, net of expenses recoverable from reinsurers / Gross premiums net of UEPR and Reinsurers share of gross premiums*
- *Combined ratio - This is the combination of the underwriting loss ratio and the Expense ratio*

The Company also uses a range of non-financial KPIs, which are disclosed and managed at the ultimate parent company level.

STRATEGIC REPORT

During 2019 HICO was governed by a LVGIG Board which included joint Allianz and LVFS appointed directors. Following 31 December 2019 HICO is governed by a joint Allianz and LVGIG Board and follows the LVGIG Corporate Governance process.

LVGIG Corporate Governance Report

For the year ended 31 December 2019, under The Companies (Miscellaneous Reporting) Regulations 2018, LVGIG applied the Wates Corporate Governance Principles for Large Private Companies (published by the Financial Reporting Council ('FRC') in December 2018 and available on the FRC website).

LVGIG s.172 Statement

The board actively engages with its stakeholders, which are considered to be its shareholders, workforce, suppliers, brokers, regulators and customers. The following table, which refers to the Wates Principles for Large Private Companies, provides a summary of how the board considered the impact on stakeholders and discharged its duties under s.172 of the Companies Act 2006 when making decisions.

The Wates Principles for Large Private Companies

Principle 1 – Purpose and leadership

Developing and promoting purpose ensuring values, strategy and culture align with the purpose.

Liverpool Victoria General Insurance Group Limited is the holding company for a group of companies ('Group'), the principal purpose of which is to carry on general insurance business through both the direct and broker distribution channels. The primary sources of premium income are from the sale of Motor insurance products, Home insurance products and Insurance for Small and Medium Size Enterprises ('SME'). Motor insurance products include Private Car, Specialist Car, Fleet, Motorcycle and Commercial Vehicles. The Group also underwrites Road Rescue, Pet and Travel Insurance.

Our vision is to be Britain's best loved, achieving this through people centricity, maintaining our customer satisfaction and retention rates, and growth through outperforming in our chosen markets. The Group aims to deliver attractive and consistent returns to its shareholders.

Our values are closely aligned to the strategy and the Board believes that its role is to set the tone from the top on governance, culture and purpose and to be collectively responsible for the long-term success of the company. For the Board, this means not only ensuring that the culture is fully embedded throughout the workplace, but ensuring that we comply with all relevant laws and regulations, have high standards of internal control and risk management, and that we run our business with integrity. The Group promotes, amongst many other things: staff wellbeing; apprenticeships to support staff in retraining for digital roles, managing supply chains in a socially responsible manner, exploring opportunities for strategic growth through new product development and new channels of distribution, as well as providing excellent customer service proven through the market leading Net Promoter Scores (NPS).

The Board seeks to ensure that we truly live our values every day, delivering for our customers, colleagues and members, harnessing the latest technologies and building a business that is suitably lean and strong. By promoting this strategy and aligning it to our values, the Board helps ensure that LVGIG is focused on being Britain's best loved insurer.

Throughout 2019, the Board focused a significant amount of time on creating an environment where our people, no matter their background, felt included and were able to succeed, and also ensuring that as a company we continue to operate in an ethical, environmentally friendly and sustainable manner. To achieve this, we appointed a new Corporate Responsibility Director who is responsible for delivering the strategy. Our progress in this area was also recognised as the Group were awarded 16th place in the Inclusive top 50 UK Employers List in 2019

STRATEGIC REPORT

Principle 1 – Purpose and leadership (continued)

From the end of 2019 HICO became a fully owned subsidiary company of the ultimate parent Allianz SE. Allianz has announced that as a commitment to its environmental responsibilities it intends that the tradable proprietary investments that the Allianz group manages are to be structured climate-neutral by 2050. HICO will therefore be bound by this commitment.

Principle 2 – Board Composition

Having an effective chair, and balance of skills, backgrounds, experience and knowledge for Directors. Size of board is guided by scale and complexity of the company.

Membership

During 2019, the Group had a separate Chairman and Chief Executive to ensure that the balance of responsibilities, accountabilities and decision making across the Group are effectively maintained. The Chairman plays a key role in creating the conditions for overall Board and individual director effectiveness.

During 2019, the Board comprised a Chairman, Senior Independent Director and Independent Non-Executive, Chief Executive, Chief Financial Officer, and five Non-Executive Directors. This size and composition is appropriate to the scale of the business, The Board were committed to making the Board and the company a diverse and inclusive environment, evidenced by the focus of achieving 40% female representation at senior management levels across the business.

The addition of an Independent Non-Executive Director in 2018 brought experience across the insurance sector. During 2019, there was only one Independent Non-Executive Director, as the other Non- Executive Directors were appointed as ‘nominated’ Directors by the two shareholders in the joint venture, Allianz and Liverpool Victoria based on their respective share allocations under the Shareholder Agreement.

With the exception of the Chair, who has a casting vote, all Directors during 2019 had equal voting rights. Based on the requirements of the Shareholders Agreement, between LV Capital plc and Allianz Holdings plc in place which took effect in 2017, a vote could not be taken without at least one “nominated” director from the respective Shareholders being present. From 31 December 2019, when Allianz Holdings Plc took control of the Group this later requirement was removed. All of the Directors have access to the Company Secretary and can take professional advice at the company’s expense if required.

From 31 December 2019, the Group will continue to have representation on the Allianz Board.

Committees

During 2019, the Board was supported by three committees which were chaired by shareholder ‘nominated’ Non-Executive Directors. The activities of the committees are determined by Board approved Terms of Reference, which are reviewed annually. The three Board committees, Audit, Risk and Nominations and Remuneration all had membership made up from the Non-Executive Directors of the Board. Updates from the Committees were provided by the Committee Chairs at each Board meeting, which include recommendations for Board review and approval. From 31 December 2019, the LVGIG Board is supported by four committees which support all of the Boards of the Allianz Holdings group of companies including LVGIG. This is made up of the Audit, Risk, Finance, Nominations and Compensations committee, the terms of reference for each committee specify the minimum number of Non-Executive Director from the Board in attendance which varies for each committee but is always one or more.

Director Skills & Knowledge

The Directors updated their knowledge and skills during 2019 through attending training provided by senior management to the Board. There is an induction programme for all new Directors, but there were no new Directors appointed in 2019. Professional development logs were maintained by the Directors, and these were reviewed by the Nomination Committee during the year.

STRATEGIC REPORT

Principle 2 – Board Composition (continued)

Board Effectiveness

During 2018, an internal review of Board Effectiveness was undertaken which identified a number of areas for improvement which the Board have reviewed and taken forward during 2019. These included:

- Review of gender mix on the Board. It was agreed this would be a key requirement of the change in ownership succession planning, being a consideration in formulating the new Board and Committee composition for 2020.
- More focus on performance and market trends in the Board reporting. Further time was allocated on Board agendas in the second half of the year, with a session added in October to cover key market issues such as the data strategy and a review of Home insurance market trends. In addition, a review of the management reports provided to the Board was undertaken with the outcome of more streamlined reporting.
- The Board highlighted their need for more awareness of the approach taken for the IFRS17 accounting standard. This was addressed in the second half of the year with a session for the Board and a more detailed review with the Audit Committee.

The Board last undertook a formal effectiveness review facilitated by an independent external advisor in 2017, which was a part of the LVFS Group review. During 2019 a decision was taken by the Nomination Committee not to undertake an effectiveness review for LVGIG because of the anticipated change in Board composition for 2020, with the sale of the business to Allianz. This was a clear decision taken not to apply this aspect of the principle, because of the lack of future benefit to the organisation of reviewing a structure no longer in place after the end of 2019.

Consideration will be given in 2020 of how effectiveness reviews will be taken forward as the Board considers effectiveness assessments important in focusing its efforts to continuously improve overall performance.

Principle 3 – Director Responsibilities

The board and individual directors should have a clear understanding of their accountability and responsibilities. The board's policies and procedures should support effective decision-making and independent challenge.

Accountability

In 2019, there were ten Board meetings and two strategy days with members of the Executive team. The additional meetings were taken up with discussions on the due diligence for the purchase of the Legal and General business, which was in addition to the Joint Venture between LVFS and Allianz.

The agenda for each Board meeting is carefully considered in advance by the Chair, Chief Executive and Company Secretary to ensure that any cyclical or situational matters follow the correct governance process. A typical meeting will comprise of reports from: the Chief Executive on the performance and strategy; the Chief Finance Officer on the trading and financial performance; the Chief Risk Officer on risk and regulatory matters; and the Managing Directors of the Direct and Broker divisions on market, customer and supplier matters. The remainder of the agenda focuses on governance matters, the strategic transformation program, committee updates and matters of current interest.

All Board members have a clear understanding of their accountabilities, with the roles and responsibilities reviewed annually by the Nomination Committee to ensure they remain fit for purpose. Annual safeguards are in place to ensure good governance with Each Director undertaking an annual review of conduct to confirm they remain 'fit and proper' individuals to undertake the role.

All Directors are expected to report any Conflicts of Interest as they arose. The Board review Conflicts of Interest at each meeting and where they arise appropriate mitigations are put in place. This has been a critical consideration for the Board throughout the period of the joint venture as, with the exception of the Independent Non-Executive Director, the remaining Directors were all 'nominated' by the two Shareholders. To support this process a governance manual was produced at the commencement of the joint venture, which set out the policies and practices, including guidance on mitigating Conflicts of Interest.

STRATEGIC REPORT

Principle 3 – Director Responsibilities (continued)

Accountability (continued)

With effect from 31 December 2019 the accountability moved to the single unitary Allianz Board which includes the various companies in the Allianz Holdings Group including LVGIG and its subsidiaries.

Committees

The Board delegated authority for day-to-day management of the Group to the Chief Executive, with specific responsibilities for reviewing and recommending items of governance delegated to the Board committees of Audit, Risk and Nomination and Remuneration. These committees all included the Independent Non-Executive Director and a combination of at least one 'nominated' Non-Executive Director from each of the Shareholders. No meeting was able to proceed without the minimum representation of two Non-Executive Directors, with one from each Shareholder being present. Since 31 December 2019 a revised set of Board committees has been introduced.

With effect from 31 December 2019 the responsibilities for these committees moved to the Allianz Board, which also ensures there is at least one Non-Executive Director present.

Integrity of information

There are formal and robust processes in place to ensure the Board receives accurate and timely information about all aspects of the business. This covers financial performance including regular reviews of performance against the business plan, risk management, strategic, operational and market factors. The Board also regularly reviews a suite of performance indicators (KPIs), which make up the Balanced Scorecard, covering customer, workforce, brand, financial, efficiency, strategic change and business control measures.

The information is mostly generated internally. The Financial Statements are annually audited by PwC. Key financial and other business controls are audited by the Group Internal Audit function. A plan of audits is agreed with the Audit Committee annually and is derived through applying a risk based model. The Audit Committee reviews the outcomes of the reports with agreed management actions to deliver any required improvements to the control environment. During 2019 thirteen internal audit reports were produced and by year end there were no overdue actions outstanding for completion.

Principle 4 – Opportunity and Risk

A board should promote the long-term sustainable success of the company by identifying opportunities to create and preserve value, and establishing oversight for the identification and mitigation of risks.

Opportunity

The Board actively considers strategic opportunities as these are key drivers of the strategy to outperform in our chosen markets. In 2019 this included new product development initiatives, the use of artificial intelligence and machine learning to improve both efficiency of process and customer experience through pricing and underwriting initiatives, and a market leading proposition for the electric car market. In the broker channel, system thinking was applied to develop a new operating model for personal lines business which is delivering customer service improvements with Net Promoter Scores (NPS) increasing.

To support the development of artificial intelligence and machine learning we, set up a new and exciting collaboration through Bristol University, in 2019 with two data scientists recruited and two data engineers to be based there, with further growth planned in 2020.

Risk

The Board Risk Committee considered the main risks identified by the business, which are managed appropriately and in a timely fashion. The committee met seven times during the year, with four scheduled and three additional meetings. The three additional meetings each had a specific focus on continuing to improve the risk management framework and ensuring it is operating effectively across the business; feedback from an external review undertaken by KPMG of LVGIG's pricing practices in expectation of the outcomes from the FCA Market Study on pricing practices; and an assessment of the risks for a new product proposition.

STRATEGIC REPORT

Principle 4 – Opportunity and Risk (continued)

Risk (continued)

The companies key operating and strategic risks are outlined in the strategic report and were discussed by the Board Risk Committee at each of their four scheduled meetings during the year.

The Board received a risk update from the CRO at each of their scheduled meetings during the year, which covered the key areas of focus for the Board Risk Committee. This was further enhanced by updates from the Committee Chair to the Board which covered recommendations made and any decisions required.

The key strategic risks covered by the Board and the Board Risk Committee in 2019 included Brexit, management stretch resulting from the business change programmes, the regulatory environment including the FCA review of fair pricing and customer conduct risks.

Responsibilities

During 2019 LVGIG implemented the final phases of the risk development programme, which covered new risk assessment processes, a new risk appetite framework and a new emerging risks process. After the first quarter of the year the focus shifted towards embedding the framework throughout the business.

Principle 5 – Remuneration

Promote executive remuneration structures aligned to the sustainable long-term success of a company, taking into account pay and conditions elsewhere in the company.

Setting Remuneration

The Remuneration Committee met five times during the year having the responsibility for reviewing the remuneration strategy and making recommendations to the Board on salary and bonuses for all staff and long term incentive plans for senior management. To support this, the Remuneration Committee sourced external independent advice throughout the year covering market trends, benchmarking, and updates on legal and regulatory issues liable to impact on decision making. Salaries of staff are aligned to the performance of the business and market conditions, with bonus driven by a combination of personal and business performance.

Policies

During the year the Remuneration Committee met the requirements of its clearly defined terms of reference, which included reviewing and publishing the Gender Pay Gap Report for 2019, other highlights included the introduction of a new Diversity and Inclusion Steering Committee to lead on workforce equality across the business and the significant progress made in increasing the percentage of females in senior management roles to the target of 40% set in 2018.

In addition, diversity and inclusion training has been implemented for the whole of the workforce covering tools and techniques for calling out non-inclusive language and behaviours. This is planned to be delivered to the whole workforce by the end of 2020. This emphasises the approach of the Board to being an active equal opportunities employer who promotes a workplace where everyone receives equal treatment regardless of age, gender, nationality, ethnic origin, religion, marital status, sexual orientation or disability.

STRATEGIC REPORT

Principle 6 – Stakeholders

The board actively engages with its stakeholders and the following table provides a summary of how the board considered the impact on stakeholders, including discharging its duties under s.172 of the Companies Act when making decisions.

Key stakeholder groups:

- Our shareholders **(A)**
- Our Customers **(B)**
- Our People **(C)**
- Our Regulators **(D)**
- Our Suppliers **(E)**
- Our Brokers **(F)**

Strategy and Company Performance		
<p>Business Plans (A) (B) (C) (F)</p> <ul style="list-style-type: none"> - Reviewed performance against the 5 year business plan. - Considered the 2020-2022 business plan including strategic assessment and external assurance. 	<p>Strategic Process and KPIs (A) (B) (C) (F)</p> <ul style="list-style-type: none"> - Discussed and set the KPIs across the business and assessed progress against strategic objectives throughout the year. - Considered strategic initiatives to grow and develop in 2020 as part of the group. - Reviewed the balanced scorecard on a regular basis, which included customer and workforce metrics. 	<p>Allianz Joint Venture (A) (B) (C) (D) (E)</p> <ul style="list-style-type: none"> - Considered the impacts on workforce of delivering the separation and exit of the business. This included planning for the impacts of the L&G business during the transition period. - The Board received regular updates from the programme team and provided substantive challenge in ensuring risks were effectively managed taking account of workforce, customer and supplier impacts. - The impacts for maintaining customer service were paramount to decision making by the Board, as seen through the detailed discussions around IT cut-over planning. - The Board regularly monitored employee engagement and customer satisfaction scores. - Supplier contracts were reviewed in detail and reported to the Board on a regular basis. This included contract renewals over a specified limit for Board approval. - The regulator was kept updated on progress with regular meetings with the Chair, SID, CEO, CFO and CRO. - See page 10 for more information with regard to the appointment of a Corporate Responsibility Director.
<p>Trading Updates (A) (B) (E) (F)</p> <ul style="list-style-type: none"> - Considered the trading performance from both the Broker and Direct business. - Reviewed market analysis. - Considered the impact of the business plan, strategy and costs on the Groups' trading results. 		

STRATEGIC REPORT

Financial updates		
Budget (A) (B) (C) (E) <ul style="list-style-type: none"> - Regularly considered performance against the 2018/2019 budget - Agreed the budget for the group for 2019/2020 having considered the impact on long-term performance, employee perception and considerations of Allianz who will be the sole shareholder of the business in 2020. 	Costs (A) (B) <ul style="list-style-type: none"> - Control of expenses has been a focus for management during a period of significant change with the projects to deliver the transfer of the business to Allianz. - Focus on investment in business intelligence platforms to deliver future efficiency benefits. 	Dividend Payments (A) <ul style="list-style-type: none"> - Considered and recommended the Dividend payments for the shareholders of the joint venture.
	Ogden Discount Rate (ODR) (A) (D) Considered the implications of Ogden on performance and the dividend.	
Governance		
Board Training Programme (A) (B) Agreed a training programme at both Board and Board Committee level for 2019/2020 covering a range of topics such as: <ul style="list-style-type: none"> - Premium finance - IFRS17 - Progress on GDPR - Home insurance - Data strategy - Periodical Payment Orders (PPO) and Reinsurance 	Board Effectiveness and Action Plan and Evaluation (A) (B) <ul style="list-style-type: none"> - Reviewed the progress made against the 2018/2019 effectiveness action plan. - Decision taken not to proceed with a Board Effectiveness Review in 2019/20. Reason why: Change in Ownership impacting composition, structure and succession. 	Adoption of the Wates Principles for Large Private Companies (A) (B) <ul style="list-style-type: none"> - The Board adopted the Wates Principles in January 2019.
Board Succession and Diversity (A) (B) (C) (D) <ul style="list-style-type: none"> - No changes were made to the Board during 2019. - Board succession was addressed through the Board composition for the new structure in 2020. - Diversity was a consideration in the appointments to the new Board for 2020. 	Regulatory Engagement (A) (D) <ul style="list-style-type: none"> - Discussed the feedback from the regular visits with the Regulators made by the Chair, SID, CEO, CFO and CRO to discuss LVGIG's strategy, risk frameworks and the progress of the joint venture. - Invited the PRA to attend a Board meeting to discuss their expectations and considered the PRA's observations in discussion at the Board. 	Customer Engagement (B) <ul style="list-style-type: none"> - The Board are updated regularly on the relationship with customers through the MD Direct, MD Broker and CEO Update reports (each Board). These include reviews of customer insight, complaints management, Net Promoter Scores and surveys. - Customer metrics are included on Balance Scorecard – NPS; and Brand - YouGov Likelihood to Recommend – Customers; Direct Self Service (Customers registered)

STRATEGIC REPORT

Governance (continued)		
		Customer & Supplier Engagement (B))(E)(F) (continued)
		<ul style="list-style-type: none"> • The Board have appointed management to foster a number of partnerships and relationships with Insurance Aggregators, Brokers, Reinsurers and Suppliers. These relationships are managed on a day to day basis by various relationship teams, with daily contact with key suppliers and Brokers. These are monitored through the Broker NPS, renewal rates, supplier feedback and the willingness of suppliers to do business with the Group. • The Board also has oversight of the Customer Conduct Committee, which reviews complaints, submitted to the Financial Ombudsman.

Workforce Engagement (C)

Throughout 2019 we focused a significant amount of time on creating an environment where our Employees no matter their background, felt included and were able to succeed, and also ensuring that as a company we continue to operate in an ethical, environmentally friendly and sustainable manner.

To achieve this, we appointed a new Corporate Responsibility Director who is responsible for delivering the strategy. Our progress in this area was also recognised as we were awarded 16th place in the Inclusive top 50 UK Employers List in 2019.

- A plan for direct engagement of the Board with the workforce, over and above current engagement methods employed, was reviewed and will be developed in 2020 as part of the new Allianz structure.
- An employee consultation forum is in place and support has been provided to enable this forum to become the main vehicle for Board and workforce direct engagement moving forward.
- Workforce engagement scores were reviewed regularly by the Board.
- Talent and succession planning was reviewed by the Board in 2019.
- Transformation Academy and Apprenticeships in place providing opportunities for employees to re-train for digital skill sets. There are currently 70 apprenticeships increasing to 160 by Q2 2020, covering digital and data science.
- Collaboration with Bristol University with two data scientists recruited and two data engineers to be based at their campus, with further growth planned in 2020.

On behalf of the Board of Directors



S Treloar
 Director
 16 April 2020

DIRECTORS REPORT

As permitted by section 414C(11) of the Companies Act 2006, certain information is not included in the Directors' Report because it has instead been shown in the Strategic Report. This information is:

- Results and dividends;
- Principal activities of the Company;
- Business review and future prospects;
- Principal risks and uncertainties.
- Significant post Balance Sheet events.

1. Directors and their interests

The present members of the Board and the members who were in office during the year and up to the date of signing the financial statements are listed on page 3.

2. Parent company

The Company is a wholly owned subsidiary of Allianz Holdings plc. The ultimate parent company is Allianz SE ('AZ SE'), a European multinational financial services company headquartered in Munich, Germany.

During 2017, the then intermediate holding company, LV Capital plc sold a 49% stake in LVGIG to Allianz Holdings plc, with the final 51% stake in LVGIG being sold to Allianz Holdings plc on 31 December 2019.

3. Employees

The Company did not directly employ any staff during 2019. Instead it utilised the staff of LVGIG and premises of LVFS in carrying out its activities. Staff costs and the cost of premises were recharged from LVGIG through a management charge. In addition some services have been provided by Allianz SE where services have transitioned from LVFS.

4. Directors' indemnity statement

The Directors have the benefit of an indemnity which constitutes a "qualifying third party indemnity provision" as defined by Section 234 of the Companies Act 2006. The indemnity was in force throughout the last financial year and is currently in force. LVFS also purchased and maintained throughout the year on behalf of its subsidiaries Directors' and Officers' Liability Insurance in respect of the Company and its Directors. It is available for inspection at the registered office of the Company details of which are provided on page 3.

5. Directors' responsibilities statement

The directors are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have prepared the financial statements in accordance with International Financial Reporting Standards ('IFRSs') as adopted by the European Union. Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of the profit or loss of the company for that period. In preparing the financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- state whether applicable IFRSs as adopted by the European Union have been followed, subject to any material departures disclosed and explained in the financial statements;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006.

DIRECTORS REPORT

5. Directors' responsibilities statement (continued)

The directors of the ultimate parent company are responsible for the maintenance and integrity of the ultimate parent company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

6. Directors confirmations

In the case of each Director in office at the date of the Directors' report's approved:

- so far as the Directors are aware, there is no relevant audit information of which the Company's auditors are unaware; and
- the Directors have taken all steps that they ought to have taken as a Director in order to make themselves aware of any relevant audit information and to establish that the Company's auditors are aware of that information.

Approved by the Board of Directors and signed by order of the Board



Steve Treloar
Director

16 April 2020

Report on the audit of the financial statements

Opinion

In our opinion, Highway Insurance Company Limited's financial statements:

- give a true and fair view of the state of the company's affairs as at 31 December 2019 and of its loss and cash flows for the year then ended;
- have been properly prepared in accordance with International Financial Reporting Standards (IFRSs) as adopted by the European Union; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

We have audited the financial statements, included within the Report and Financial Statements (the "Annual Report"), which comprise: the Statement of Financial Position as at 31 December 2019; the Statement of Comprehensive Income, the Statement of Cash Flows, the Statement of Changes in Equity for the year then ended; and the notes to the financial statements, which include a description of the significant accounting policies.

Our opinion is consistent with our reporting to the Audit Committee.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) ("ISAs (UK)") and applicable law. Our responsibilities under ISAs (UK) are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence

We remained independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, which includes the FRC's Ethical Standard, as applicable to public interest entities, and we have fulfilled our other ethical responsibilities in accordance with these requirements.

To the best of our knowledge and belief, we declare that non-audit services prohibited by the FRC's Ethical Standard were not provided to the company.

Other than those disclosed in note 13 to the financial statements, we have provided no non-audit services to the company in the period from 1 January 2019 to 31 December 2019.

Our audit approach

Overview



- Overall materiality: £3.7 million (2018: £4.0 million), based on 1% of Gross Written Premiums (GWP) of the combined continuing and discontinued operations.

 - We scope the audit, based on materiality, by financial statement line item. As there are no branches or other locations, no scoping by location is performed.

 - The valuation of gross general insurance claims liabilities (£505.6m (2018: £521.2m))
 - The impact of COVID-19 subsequent event on the measurement of assets and liabilities, and the accompanying financial statement disclosures
-

The scope of our audit

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements.

Capability of the audit in detecting irregularities, including fraud

Based on our understanding of the company and industry, we identified that the principal risks of non-compliance with laws and regulations related to breaches of UK and European4 regulatory principles, such as those governed by the

Independent auditors' report to the members of Highway Insurance Company Limited

Prudential Regulation Authority and Financial Conduct Authority, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Companies Act 2006, the Prudential Regulation Authority's regulations and UK tax legislation. We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements (including the risk of override of controls), and determined that the principal risks were related to posting inappropriate journal entries to increase revenue or reduce expenditure of the Company and management bias in accounting estimates and judgemental areas of the financial statements such as the valuation of general insurance claims liabilities. Audit procedures performed by the engagement team included:

- Discussions with the Board, management, internal audit, senior management involved in the Risk and Compliance function and the Company's legal function, including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Assessment of matters reported on the Group's whistleblowing register, including the quality and results of management's investigation of such matters;
- Reviewing correspondence between the Company and the Prudential Regulation Authority (PRA) and Financial Conduct Authority in relation to compliance with laws and regulations;
- Reviewing relevant Board and meeting minutes including those of the Risk Committee and the Reserving Committee;
- Reviewing data regarding policyholder complaints, the Company's register of litigation and claims, internal audit reports, compliance reports in so far as they related to non-compliance with laws and regulations and fraud;
- Procedures relating to the valuation of general insurance claims liabilities described in the related key audit matter below;
- Identifying and testing journal entries, in particular any journal entries posted with unusual account combinations such as a credit to revenue and debit to the balance sheet (other than to expected accounts which include debtors and cash), which may be indicative of the overstatement or manipulation of revenue or a credit to operating expenses and a debit to the balance sheet (other than to expected accounts), which may be indicative of the understatement of expenses; and
- Designing audit procedures to incorporate unpredictability around the nature, timing or extent of our testing.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Key audit matters

Key audit matters are those matters that, in the auditors' professional judgement, were of most significance in the audit of the financial statements of the current period and include the most significant assessed risks of material misstatement (whether or not due to fraud) identified by the auditors, including those which had the greatest effect on: the overall audit strategy; the allocation of resources in the audit; and directing the efforts of the engagement team. These matters, and any comments we make on the results of our procedures thereon, were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. This is not a complete list of all risks identified by our audit.

<i>Key audit matter</i>	<i>How our audit addressed the key audit matter</i>
<p><i>The valuation of gross general insurance claims liabilities (£505.6m (2018: £521.2m))</i></p> <p><i>Refer to page 37 (accounting policies) and page 71 (notes to the financial statements)</i></p> <p>The Company financial statements include liabilities for the estimated cost of settling general insurance claims. These are included within the insurance contract liabilities.</p> <p>We focused on this area due to the significance of these</p>	<p>Our work to address the valuation of the general insurance claims liabilities was supported by our in-house non-life actuarial specialists, and included the following procedures:</p> <ul style="list-style-type: none"> • We tested the completeness and accuracy of claims data used in the determination of the liabilities; and • We performed independent re-projection testing over 42% of claims liabilities, methodology and assumptions reviews over a further 42% and key indicator checks over the remaining 16%. We assessed whether the relevant data source

<i>Key audit matter</i>	<i>How our audit addressed the key audit matter</i>
<p>liabilities to the Company's Statement of Financial Position and because of the inherent subjectivity of their valuation.</p> <p>In particular, we focused on:</p> <ul style="list-style-type: none"> • The completeness and accuracy of claims data used to estimate the claims liabilities, and the consistency in setting case estimates; • Whether any changes to the underlying risk profile of the policies written (for example, the concentration of younger drivers or the increase in keyless cars) are appropriately reflected in the estimation of claims liabilities; • The methodologies and assumptions used in estimating the costs of claims for general insurance products (mainly motor policies), in particular for those claims such as personal injury, which can take a long time to settle and where the amounts concerned can be large; and • Whether any trends in the underlying claims experience, whether driven by internal or market level factors, have been appropriately reflected in the estimate of future claims costs. 	<p>selected by management was appropriate for use in the actuarial estimate of the contracted liabilities.</p> <p>Specific areas of testing:</p> <p>Completeness of claims and consistency of case estimates We tested the reconciliation of source claims data to that used in the actuarial modelling process at 30 September 2019 and again at 31 December 2019. Utilising the support of our own claims expert we tested a sample of claims to determine whether they were being assessed on a consistent basis to reserving philosophies observed both across the Company and in prior years. For a sample of case estimates, we obtained evidence they were appropriately reflecting supporting information held on case files.</p> <p>Consistency of risk exposure We assessed management's assertion that there has been no significant changes in the risk profile for material lines of business by inspecting their analyses, discussing claims trends, examining the characteristics behind claims development, and utilising our own independent trend analyses.</p> <p>Methodologies and assumptions We carried out a substantial amount of our work on the claims liabilities at 30 September 2019, rolling forward our assessments to the year-end.</p> <p>We performed independent re-projection testing by independently selecting our own methodology and assumptions to estimate the reserves for some of the most significant components of the claims liabilities.</p> <p>We evaluated the methodology and assumptions used by management to estimate the most judgemental components of the claims liabilities. We took into account any changes to the types of risks underwritten by the business, as well as changes in claim patterns influenced by machine learning tools introduced during the year, which could increase the level of uncertainty and judgement in the estimates.</p> <p>Particular focus was also given to the change in Ogden rate from -0.75% to -0.25% announced in July 2019, impacting certain types of personal injury claims. We performed testing over source data on a sample basis to be able to conclude on the revised reserves resulting from this change in assumption.</p> <p>For lower risk categories of reserves we considered trends in various indicators such as paid to incurred ratios, incurred to ultimate ratios and other Key Performance Indicators</p>

<i>Key audit matter</i>	<i>How our audit addressed the key audit matter</i>
	<p>("KPIs").</p> <p>Where we felt it was appropriate, we performed independent calculations to quantify the impact of differences between management's actuarial analysis or assumptions and those which we would have conducted or selected ourselves based on our understanding of market trends and the particular circumstances of the group.</p> <p>Trends in the underlying claims experience</p> <p>We considered the run-off of prior year liabilities, the sensitivity of the liabilities to alternative methods and assumptions and, where relevant, industry benchmarking. We also examined trends in ratios driven by internal or market level factors, including those between the initial case estimates and the final costs of settlement.</p> <p><i>Based on the work performed, we found the methodology and assumptions used in estimating the costs of claims were appropriate and supported by the evidence we obtained. Furthermore, no evidence was identified to suggest claims data was not complete and accurate.</i></p>
<p><i>Impact of COVID-19 subsequent event on the measurement of assets and liabilities, and the accompanying financial statement disclosures</i></p> <p><i>Refer to page 78 (notes to the financial statements)</i></p> <p>As disclosed in Note 38, 2020 has begun with the outbreak of a new strain of Coronavirus (COVID-19) in China, resulting in a global pandemic causing significant economic disruption, including both insurance and investment markets. The situation as at 31 December 2019 was that a limited number of cases of an unknown virus has been reported to the World Health Organisation. Management has concluded that the subsequent spread of the virus and its identification as a new coronavirus does not provide additional evidence about the situation that existed at 31 December 2019 and it is, therefore, a non-adjusting event.</p> <p>Management have ensured that the measurement of assets and liabilities reflects only the conditions that existed at the reporting date. The financial statement line items most impacted by the event would be available for sale financial assets and insurance claims liabilities. However, events after the reporting date can provide additional information about the uncertainties that existed at the reporting date.</p> <p>Subsequent to the year-end management have performed procedures to assess the financial and operational impacts of COVID-19 which include:</p> <ul style="list-style-type: none"> • Operation of a risk management framework to ensure a sufficient capital surplus is maintained to meet liabilities, even under stress scenarios and 	<p>We assessed management's approach to the impact of COVID-19 on the company's financial statements by performing the following procedures:</p> <ul style="list-style-type: none"> • Assessed management's conclusions that this is a non-adjusting post balance sheet event by considering the timing of the development of the outbreak in the UK and across the world; • Our testing included procedures designed to identify whether information that arose after the balance sheet date had been inappropriately used to revise the measurement of investments and insurance claims liabilities through late journal entries; • Evaluated management's stress and scenario testing and challenged management's key assumptions and estimates used in estimating the impact of COVID-19 on the company. This included consideration of management's assessment of the risks facing the company including liquidity risk, asset credit risk and operational matters, taking into account the consistency of the judgements and estimates with other available information and our understanding of the business; • Obtained management's latest estimated Solvency capital position and liquidity forecasts, and evaluated these for consistency with available information and our understanding of the business; and • Assessed the disclosures made by management in the financial statements and checked consistency of the disclosures with our knowledge of the company

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<i>Key audit matter</i>	<i>How our audit addressed the key audit matter</i>
<p>having robust plans for certain management actions if the company falls outside its risk appetite;</p> <ul style="list-style-type: none"> • Monitoring the impact on individual classes of business including claims levels; • Frequent monitoring of the company's solvency coverage ratio including investment values; and • Actively managing the company's capital and liquidity position. <p>Through this management has concluded that the company is in a stable solvency position, expects to continue to meet its capital requirements through this pandemic and continues to be a going concern.</p> <p>This assessment requires significant management judgement and the consideration of a range of factors that may impact the Company.</p>	<p>based on our audit.</p> <p><i>Based on the work performed we did not find any evidence to suggest that management's assessment of the impact of COVID-19 on the going concern basis of accounting or the disclosures of the potential impact in the financial statements were inappropriate.</i></p>

How we tailored the audit scope

We tailored the scope of our audit to ensure that we performed enough work to be able to give an opinion on the financial statements as a whole, taking into account the structure of the company, the accounting processes and controls, and the industry in which it operates.

Recognising that this trading entity is material to the Liverpool Victoria General Insurance Group, it was audited by the Group engagement team. In establishing the overall approach to the Group audit, we determine the type of work that we needed to perform at each entity to be able to conclude whether sufficient appropriate audit evidence has been obtained as a basis for our opinion on the Group financial statements as a whole and the individual entity level financial statements.

In addition to the Group's head office in Bournemouth, we visited three other locations for the purposes of the Company audit. Our testing at those other locations primarily focused on the valuation of general insurance claims liabilities.

Materiality

The scope of our audit was influenced by our application of materiality. We set certain quantitative thresholds for materiality. These, together with qualitative considerations, helped us to determine the scope of our audit and the nature, timing and extent of our audit procedures on the individual financial statement line items and disclosures and in evaluating the effect of misstatements, both individually and in aggregate on the financial statements as a whole.

Based on our professional judgement, we determined materiality for the financial statements as a whole as follows:

Overall materiality	£3.7 million (2018: £4.0 million).
How we determined it	1% of Gross Written Premiums (GWP) of the combined continuing and discontinued operations.
Rationale for benchmark applied	Gross Written Premiums (GWP) is a key metric used by management and stakeholders to assess the performance of the entity, it has been relatively stable year on year and revenue is a generally accepted auditing benchmark. Furthermore, in our professional judgement, we consider that using gross written premiums as a benchmark gives a level of materiality that is appropriate given the size and risk profile of the business.

We agreed with the Audit Committee that we would report to them misstatements identified during our audit above £185,000 (2018: £200,000) as well as misstatements below that amount that, in our view, warranted reporting for qualitative reasons.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which ISAs (UK) require us to report to you where:

Independent auditors' report to the members of Highway Insurance Company Limited

- the directors' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the directors have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the company's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

However, because not all future events or conditions can be predicted, this statement is not a guarantee as to the company's ability to continue as a going concern.

Reporting on other information

The other information comprises all of the information in the Annual Report other than the financial statements and our auditors' report thereon. The directors are responsible for the other information. Our opinion on the financial statements does not cover the other information and, accordingly, we do not express an audit opinion or, except to the extent otherwise explicitly stated in this report, any form of assurance thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If we identify an apparent material inconsistency or material misstatement, we are required to perform procedures to conclude whether there is a material misstatement of the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report based on these responsibilities.

With respect to the Strategic Report and Directors' Report, we also considered whether the disclosures required by the UK Companies Act 2006 have been included.

Based on the responsibilities described above and our work undertaken in the course of the audit, ISAs (UK) require us also to report certain opinions and matters as described below.

Strategic Report and Directors' Report

In our opinion, based on the work undertaken in the course of the audit, the information given in the Strategic Report and Directors' Report for the year ended 31 December 2019 is consistent with the financial statements and has been prepared in accordance with applicable legal requirements.

In light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we did not identify any material misstatements in the Strategic Report and Directors' Report.

Responsibilities for the financial statements and the audit

Responsibilities of the directors for the financial statements

As explained more fully in the Directors' Responsibilities Statement set out on page 18 and 19, the directors are responsible for the preparation of the financial statements in accordance with the applicable framework and for being satisfied that they give a true and fair view. The directors are also responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the FRC's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditors' report.

Use of this report

This report, including the opinions, has been prepared for and only for the company's members as a body in accordance with Chapter 3 of Part 16 of the Companies Act 2006 and for no other purpose. We do not, in giving these opinions,

accept or assume responsibility for any other purpose or to any other person to whom this report is shown or into whose hands it may come save where expressly agreed by our prior consent in writing.

Other required reporting

Companies Act 2006 exception reporting

Under the Companies Act 2006 we are required to report to you if, in our opinion:

- we have not received all the information and explanations we require for our audit; or
- adequate accounting records have not been kept by the company, or returns adequate for our audit have not been received from branches not visited by us; or
- certain disclosures of directors' remuneration specified by law are not made; or
- the financial statements are not in agreement with the accounting records and returns.

We have no exceptions to report arising from this responsibility.

Appointment

Following the recommendation of the audit committee, we were appointed by the directors on 29 May 2008 to audit the financial statements for the year ended 31 December 2009 and subsequent financial periods. The period of total uninterrupted engagement is 11 years, covering the years ended 31 December 2009 to 31 December 2019.



Adam Beasant (Senior Statutory Auditor)
for and on behalf of PricewaterhouseCoopers LLP
Chartered Accountants and Statutory Auditors
Reading
17 April 2020

HIGHWAY INSURANCE COMPANY LIMITED

**STATEMENT OF COMPREHENSIVE INCOME
FOR THE YEAR ENDED 31 DECEMBER 2019**

CONTINUING OPERATIONS		2019	2018
	Note	£000	£000
Insurance contract premium revenue	5	340,962	266,009
Insurance contract premium ceded to reinsurers	5	(81,277)	(61,117)
Net premium revenue		259,685	204,892
Investment income	6	9,531	12,051
Net losses on investments	7	(1,057)	(9,692)
Other income	8	975	3,707
Total income		269,134	210,958
Insurance claims and loss adjustment expenses	9	(248,103)	(143,038)
Insurance claims and loss adjustment expenses recoverable from reinsurers	9	52,078	12,947
Net insurance claims		(196,025)	(130,091)
Finance costs	10	(359)	(360)
Other operating and administrative expenses	11	(83,503)	(60,318)
Total claims and expenses		(279,887)	(190,769)
(Loss)/Profit before tax		(10,753)	20,189
Income tax credit/(expense)	15	2,129	(3,688)
(Loss)/Profit for the year from continuing operations		(8,624)	16,501
Profit/(Loss) for the year from discontinued operations	12	2,021	(12,808)
(Loss)/Profit for the year attributable to owners of the parent		(6,603)	3,693
Other Comprehensive income/(expense)			
Items that may be reclassified to profit or loss			
Change in fair value of available for sale financial assets	34	9,551	(3,677)
Change in fair value of available for sale financial assets transferred to profit or loss	34	(173)	-
Income tax relating to these items	34	(1,594)	625
Other comprehensive income/(expense) for the year, net of tax		7,784	(3,052)
Total comprehensive income for the year		1,181	641

Balances relate to both continuing and discontinued business, with discontinued operations being shown on one line.

The notes on pages 31 to 79 are an integral part of the financial statements.

HIGHWAY INSURANCE COMPANY LIMITED

STATEMENT OF CHANGES IN EQUITY
FOR THE YEAR ENDED 31 DECEMBER 2019

	Note	Attributable to equity holder of the Company				
		Share capital	Available -for-sale reserve	Retained earnings	Capital reserve	Total Equity
		£000	£000	£000	£000	£000
Balance at 1 January 2019 (Restated)		75,000	(3,052)	65,321	106,400	243,669
Loss for the year	33	-	-	(6,603)	-	(6,603)
Items that may be reclassified to profit or loss						
Fair value gains on AFS investments	34	-	9,551	-	-	9,551
Tax on these items	34	-	(1,594)	-	-	(1,594)
Items reclassified to profit or loss						
Gains/(losses) on AFS investments		-	(173)	-	-	(173)
Total comprehensive income for the year		-	7,784	(6,603)	-	1,181
Balance at 31 December 2019		75,000	4,732	58,718	106,400	244,850

	Note	Attributable to equity holder of the Company				
		Share capital	Available- for-sale reserve	Retained earnings	Capital reserve	Total Equity
		£000	£000	Restated £000	£000	Restated £000
Balance at 1 January 2018		75,000	-	61,628	75,400	212,028
Profit for the year	33	-	-	3,693	-	3,693
Fair value losses on AFS investments		-	(3,677)	-	-	(3,677)
Tax on these items		-	625	-	-	625
Total comprehensive expense for the year		-	(3,052)	3,693	-	641
Capital contributions	32	-	-	-	31,000	31,000
		-	-	-	31,000	31,000
Balance at 31 December 2018		75,000	(3,052)	65,321	106,400	243,669

The notes on pages 31 to 79 are an integral part of the financial statements.

HIGHWAY INSURANCE COMPANY LIMITED

**STATEMENT OF FINANCIAL POSITION
AS AT 31 DECEMBER 2019**

	Note	2019 £000	2018 Restated £000
Assets			
Intangible assets	16	850	950
Deferred tax asset	17	-	710
Current tax asset	18	2,392	612
Prepayments and accrued income	19	8,423	8,475
Deferred acquisition costs	20	30,428	29,315
Financial assets			
- Fair value through profit or loss assets	21(a)	-	291,754
- Available for sale financial assets	21(b)	401,365	280,101
Derivative financial instruments	22	16	414
Loans and other receivables	23	33,701	42,650
Reinsurance assets	24	185,495	190,635
Insurance receivables	25	52,991	45,222
Cash and cash equivalents (excluding bank overdrafts)	26	277,711	126,780
Total assets		993,372	1,017,618
Liabilities			
Insurance Contract Liabilities	27	694,022	714,683
Deferred tax liability	17	901	-
Other financial liabilities	28	10,168	10,770
Insurance payables	29	9,247	8,034
Trade and other payables	30	34,184	40,462
Total liabilities		748,522	773,949
Equity			
Share capital	31	75,000	75,000
Capital reserve	32	106,400	106,400
Available-for-sale reserve	34	4,732	(3,052)
Retained earnings	33	58,718	65,321
Total equity		244,850	243,669
Total liabilities and equity		993,372	1,017,618

The notes on pages 31 to 79 are an integral part of the financial statements.

These financial statements on pages 27 to 79 were approved by the Board of Directors on 09 April 2020.

Signed on behalf of the Board of Directors



S Treloar
Director
16 April 2020

HIGHWAY INSURANCE COMPANY LIMITED

**STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31 DECEMBER 2019**

		2019	2018
	Note	£000	£000
Cash and cash equivalents at 1 January	26	121,000	181,780
Cash flows arising from operating activities			
Cash (used in)/generated from operations	35	(39,317)	46,482
Net decrease in investments at fair value through profit or loss		291,014	131,971
Net increase of available for sale securities		(112,027)	(283,778)
Dividends received		1,519	1,205
Interest received		10,386	15,013
Finance cost paid	10	(359)	(360)
Income tax paid	18	(62)	(2,313)
Net cash generated from/(used in) operating activities		151,154	(91,780)
Cash flows from financing activities			
Capital Contribution	32	-	31,000
Net cash generated from financing activities		-	31,000
Cash flows from investing activities			
Net increase/(decrease) in cash and cash equivalents		151,154	(60,780)
Cash and cash equivalents at 31 December	26	272,154	121,000

Cash flows from discontinued operations are disclosed in note 12.

The notes on pages 31 to 79 are an integral part of the financial statements.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

1. General information

The Company is a private company, limited by shares and incorporated and domiciled in England, United Kingdom. The Company underwrites general insurance risks, including motor risks. All contracts of insurance are written in the United Kingdom and Republic of Ireland.

2. Accounting policies

BASIS OF PRESENTATION

These financial statements have been prepared in accordance with International Financial Reporting Standards ('IFRS') and interpretations issued by the IFRS Interpretations Committee as published by the International Accounting Standards Board and adopted by the European Union ('EU'). In addition the financial statements comply with those parts of the Companies Act 2006 applicable to companies reporting under IFRS.

IFRS 4 Insurance Contracts permits the continued application, for income statement presentation and liability measurement purposes, of accounting policies that were being used at the date of transition to IFRS, except where a change is deemed to make the financial statements more relevant to the economic decision-making needs of users and no less reliable, or more reliable, and no less relevant to those needs. As such, the accounting for insurance contracts is in accordance with the Statement of Recommended Practice issued by the Association of British Insurers in December 2005, and amended in December 2006 and withdrawn in December 2015. The Company continues to apply this Statement of Recommended Practice.

The financial statements have been prepared under the historical cost convention, as modified by the revaluation of financial assets and liabilities at fair value. Items included in the financial statements are measured using the currency of the primary economic environment (the 'functional currency') which is sterling. Unless otherwise noted, the financial statements are presented in sterling (the 'presentation currency').

The preparation of the financial statements in conformity with IFRS requires the use of estimates. It also requires management to exercise judgement in the process of applying the accounting policies. The key areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 3.

The principal accounting policies adopted are listed below. These policies have been consistently applied to all years presented, unless otherwise stated.

After making enquiries, the Directors have a reasonable expectation that the Company has adequate resources to continue in operational existence for the foreseeable future. The Company therefore continues to adopt the going concern basis in preparing its financial statements.

These financial statements have been prepared on a continuing basis, discontinued operations are presented separately.

Going concern

We are confident in the Company's ability to continue as a going concern. The business is well placed in managing the principal risks and uncertainties, has a strong financial, trading and capital position and is owned by one of the largest property and casualty insurers in the world.

There is undeniably significant uncertainty surrounding the impact of COVID-19 on the business. However, an assessment by line of business indicates that solvency can be maintained above regulatory requirements and there is liquidity to support operations.

Business continuity activity to move to home working has been put in place with a focus on maintaining acceptable levels of service for claims and existing customer renewals without material customer detriment. The Company continues to work closely with its suppliers to understand and manage the impact of COVID-19 on our supply chain.

2. Accounting policies (continued)

Going concern (continued)

The COVID-19 development has led to significant reductions in market values in the early part of 2020 and heightened volatility. Stock markets have fallen sharply, and the Bank of England and government have taken unprecedented steps in response with base rates reduced to a historic low of 0.1% and broad financial support measures have been introduced to try to support the economy. It is anticipated that the UK will enter a period of recession in 2020 due to this economic shock.

Management are regularly assessing the impact on the financial, liquidity and solvency position with actions in place to respond where appropriate. The impact of COVID-19 is continuing to evolve at a fast pace, and therefore it is not practicable to quantify the potential financial impact on the Company at the time of writing.

The Board will continue to monitor the situation closely and take appropriate action as necessary.

Earned premiums

General insurance premiums written reflect business coming into force during the year. Written premiums include new business premiums plus an estimate is included for premiums due from intermediaries. Net earned premiums are arrived at following deductions for premiums payable to reinsurers and deferral of unearned premium. Unearned premium is that proportion of a premium written in a year that relates to periods of risk after the Statement of Financial Position ('SOF') date. Unearned premiums are calculated on a time apportionment basis. The proportion attributable to subsequent periods is deferred as a provision for unearned premiums.

Investment income

Investment income includes interest from investments at fair value through profit and loss ('FVTPL'), dividends and interest from AFS investments and interest on loans and receivables. Dividends are included on an ex-dividend basis. Interest receivable from investments at FVTPL is accounted for on an accruals basis. Interest on AFS debt instruments and loans and receivables is calculated using the effective interest method. Investment expenses are accounted for as incurred.

Realised gains or losses

Realised gains and losses on investments are calculated as the difference between net sales proceeds and the original, amortised or impaired cost. Realised gains and losses are recognised in the Statement of Comprehensive Income ('SOCI') when the sale transaction occurred. Realised gains or losses associated with AFS investments include the reclassification of the cumulative gain or loss recorded within the AFS reserve in equity.

Unrealised gains and losses

Unrealised gains and losses on investments at FVTPL represent the difference between the valuation of fair value assets at the Statement of Financial Position ('SOF') date and their valuation at the last SOFP date or, where purchased during the year, the purchase price. A reversal is made of previously recognised gains or losses in respect of disposals made during the year.

Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are translated to sterling at rates of exchange ruling at the SOFP date. Purchases and sales of investments denominated in foreign currencies are translated at the rates prevailing at the dates of the respective transactions. Exchange gains and losses are dealt with in that part of the SOCI in which the underlying transaction is reported.

2. Accounting policies (continued)

Income tax expense

The income tax expense reflects the movement in current and deferred income tax in respect of income, gains, losses and expenses and is recorded in the SOCI represents the current year corporation tax charge. Corporation tax is charged on trading profits arising in the year.

- Current income tax

Current income tax liabilities and assets are measured at the amount expected to be paid to or recovered from the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the SOFP date.

- Deferred tax

Deferred income tax is recognised, using the liability method, on temporary differences arising between the tax bases of assets and liabilities and their carrying amounts in the financial statements. Deferred income tax is determined using tax rates (and laws) that have been enacted or substantively enacted by the SOFP date and are expected to apply when the related deferred income tax asset is realised or the deferred income tax liability is settled. Deferred income tax assets are recognised to the extent that it is probable that future taxable profit will be available against which the temporary differences can be utilised.

Deferred income tax assets and liabilities are offset when there is a legally enforceable right to offset current tax assets against current tax liabilities and when the deferred income tax assets and liabilities relate to income taxes levied by the same taxation authority on either the taxable entity or different taxable entities where there is an intention to settle the balances on a net basis.

2. Accounting policies (continued)

Financial assets

Investments are classified in the following categories: financial assets or financial liabilities at FVTPL, loans and other receivables and AFS financial assets. The classification depends on the purpose for which the investments were acquired. Management determines the classification of its investments at initial recognition.

During 2018 management entered a new investment strategy whereby all future investments in debt and other fixed income securities should be classified as AFS. The Company undertook a sale and purchase program during 2018 to dispose of the majority of its existing debt and other fixed income securities that were classified as FVTPL and replace these holdings with new investments classified as AFS. The remaining debt and other fixed income securities recognised at FVTPL either matured or were sold during 2019.

In addition to this the Company sold its entire Equity portfolio thereby having no FVTPL invested assets held at 31 December 2019.

Financial assets and liabilities at fair value through profit or loss

This category has two sub categories:

- Financial assets and liabilities held for trading; and
- Those designated at FVTPL at inception.

Derivatives are classified at FVTPL as they are held for trading.

Financial assets designated at FVTPL are part of a group of financial assets that are managed and their performance evaluated and reported to the board on a fair value basis in accordance with the documented investment strategy. These assets are measured at market prices, or prices consistent with market ratings should no price be available. Day one gains are recognised only where valuations use data from observable markets. Any unrealised or realised gains or losses are taken to the Statement of Comprehensive Income, as fair value gains or losses, or realised gains or losses respectively, as they occur.

Financial assets at FVTPL include listed and unlisted investments, units in authorised unit trusts and other investments.

Available for sale financial assets

AFS investments include listed debt securities comprising Corporate Bonds, Government Bonds Supranationals and Certificates of Deposits. AFS investments are those intended to be held for an indefinite period of time and that may be sold in response to needs for liquidity or changes in interest rates, exchange rates or prices.

AFS investments are initially recognised at fair value plus directly related transaction costs. They are subsequently carried at fair value. Impairment losses and exchange differences resulting from translating the amortised cost of foreign currency monetary AFS financial assets are recognised in the SOCI, together with interest calculated using the effective interest rate method. Other changes in the fair value of AFS financial assets are reported in a separate component of shareholders' equity (AFS reserve) until disposal. When securities classified as AFS are sold or impaired, the accumulated fair value adjustments recognised in other comprehensive income are included in the SOCI as 'net realised gains and losses'.

2. Accounting policies (continued)

Impairment of financial assets

The carrying values of financial assets not carried at FVTPL are reviewed at each SOFP date. If the carrying value of a Trade receivable or Loans and Other receivable is impaired, the impairment is recognised through establishment of a loss allowance which is charged to the SOCI.

When a decline in the fair value of a financial asset classified as AFS has been recognised directly in equity and there is objective evidence that the asset is impaired, the cumulative loss is removed from equity and recognised in the SOCI. The loss is measured as the difference between the amortised cost of the financial asset and its current fair value.

If in a subsequent period the amount of the impairment loss reduces and the reduction can be ascribed to an event after the impairment was recognised, the previously recognised loss is reversed.

Reinsurance assets

Contracts entered into by the Company with reinsurers under which the Company is compensated for losses on the insurance contracts issued by the Company are classified as reinsurance contracts. A contract is only accounted for as a reinsurance contract where there is significant insurance risk transfer between the insured and the insurer. Reinsurance assets are the net contractual rights arising from cash flows due from and to reinsurance companies for ceded insurance liabilities. Amounts are estimated in a consistent manner with the gross reserves of the underlying policies and in accordance with the relevant reinsurance contract.

An impairment review is performed at the SOFP date. Impairment occurs when there is evidence that the Company will not recover outstanding amounts under the contract, such losses being recorded immediately in the SOCI.

Amounts recoverable from or due to reinsurers

Amounts recoverable from or due to reinsurers are measured consistently with the amounts associated with the reinsured insurance contracts and in accordance with the terms of each reinsurance contract. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due.

Other intangibles

Where an acquisition takes place that gives access to existing customers or distribution channels, then the present value of these is recognised as an intangible asset. The carrying value of the asset is amortised over its expected economic life, and is assessed as and when impairment may be indicated.

The expected economic life of other intangibles is determined by reference to acquired business, considering factors such as the remaining terms of agreements, the normal lives of related products and the competitive position, and lies within the range of 10 to 20 years on a straight line basis.

Deferred acquisition costs

The proportion of the costs of acquiring new general insurance business which relate to unearned premiums are deferred and recognised as an asset to the extent that they are recoverable out of margins in future matching revenues.

Acquisition costs comprise all allowable costs incurred in writing new contracts. Deferred acquisition costs ('DAC') are amortised over a period which is consistent with the assessment of the expected pattern of receipt of future revenue margins for each product type.

All deferred acquisition costs are tested for recoverability at each reporting date. The carrying values are adjusted to recoverable amounts and any resulting impairment losses are charged to the Statement of Comprehensive Income.

Deferred acquisition costs are all due within one year for both 2018 and 2019. Acquisition costs are costs of acquiring new business and include commissions, underwriting expenses and policy issue expenses.

2. Accounting policies (continued)

Liability adequacy test

At each SOFP date liability adequacy tests are performed to ensure the adequacy of insurance contract liabilities, net of related DAC. In performing these tests current best estimates of future contractual cash flows and claims handling and administration expenses as well as investment income from the assets backing such liabilities are used. Any deficiency is immediately charged to the SOCI and an unexpired risk reserve established.

Derivative financial instruments

Derivatives are initially recognised at fair value on the date on which a derivative contract is entered into and are subsequently re-measured at their fair value. There are no designated hedging relationships that qualify for hedge accounting; all are classified as held for trading. Derivatives are settled on a gross basis.

Changes in the fair value of derivative instruments are recognised immediately in gains or losses on investments in the SOCI for the period. Realised gains or losses are similarly taken to the SOCI on occurrence.

Collateral

Collateral is received or pledged against derivative contracts in the form of cash collateral and non-cash collateral.

a) Cash collateral

Cash collateral received, which is not legally segregated from the Company, is recognised as an asset with a corresponding liability for its repayment in the SOFP.

Cash collateral pledged, which is legally segregated from the Company, is derecognised from Cash and cash equivalents and a corresponding asset for its return is recognised in the SOFP.

b) Non-cash collateral

Non-cash collateral received against derivative contracts where the counterparty is not in default, that is neither sold nor repledged, is not recognised in the Statement of Financial Position. Non-cash collateral pledged against derivative contracts where the Company is not in default is not derecognised from the Statement of Financial Position and remains within the appropriate asset classification.

Loans and other receivables

Loans and other receivables are initially measured at fair value and then subsequently measured at amortised cost using the effective interest rate method. Loans include reverse repurchase agreements and represent the consideration paid to the borrower. Other receivables are recognised when due.

Insurance receivables and payables

Insurance receivables and payables are recognised when due and include amounts due from or to policyholders, agents, brokers and reinsurers. Amounts due from policyholders and brokers include outstanding premiums where the policyholders have elected to pay in instalments. Reinsurance liabilities are primarily premiums payable for reinsurance contracts and are recognised as an expense when due.

Insurance receivables and payables are initially recognised at fair value and subsequently held at amortised cost. Where there is objective evidence that the carrying value of insurance receivables is impaired then the impairment loss will be recognised in the SOCI.

2. Accounting policies (continued)

Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and in hand, and short-term deposits with an original maturity of three months or less.

For the purpose of the Statement of Cash Flows, cash and cash equivalents are as defined above but are shown net of outstanding bank overdrafts.

Claims and insurance contract liabilities

Claims incurred comprise claims and related internal and external claims handling costs paid in the year and changes in the provisions for outstanding claims, including provisions for claims incurred but not reported and related claims handling costs, together with any other adjustments to claims from previous years. Where applicable, deductions are made for recoveries from other parties. Certain insurance contracts permit the company to salvage recoveries through the sale of property acquired in settling a claim. The Company may also have the right to subrogation recoveries, where third parties are pursued for the payment of costs. Salvage recoveries are recognised at the amount that can be reasonably recovered from the disposal of the property. Subrogation reimbursements are recognised at the amount that can be reasonably expected to be recovered from action against the liable third party.

A provision is made for the estimated cost of claims incurred but not settled, including the cost of claims incurred but not reported. The estimated cost of claims includes expenses to be incurred in settling claims and a deduction for the expected value of recoveries. However, given the inevitable uncertainty in establishing claims provisions, it is likely that the final outcome will prove to be different from the original liability established. Provisions are adjusted at the SOFP date to represent the expected outcome. Provisions are calculated allowing for reinsurance recoveries and a separate asset is recorded for the reinsurers' share of the provision.

Standard actuarial claims projection techniques are used to estimate outstanding claims. Such methods extrapolate the development of paid and incurred claims, recoveries from third parties, average cost per claim and ultimate claim numbers for each accident year, based upon the observed development of earlier years and expected loss ratios. The main assumption underlying these techniques is that past claims development experience can be used to project ultimate claims costs. In the case of Periodic Payment Orders ('PPOs'), the annuity type structure of the claim payments mean that these have to be projected over a longer-term period and reserved for on a discounted basis accordingly. Allowance for one off occurrences or changes in legislation, policy conditions or portfolio mix, is also made in arriving at the estimated ultimate cost of claims, in order that it represents the most likely outcome, taking account of all the uncertainties involved. To the extent that the ultimate cost is different from the estimate, where experience is better or worse than that assumed, the surplus or deficit will be credited or charged to the SOCI in future years.

Provisions

Provisions are recognised where there is a present legal or constructive obligation as a result of past events, it is more likely than not that an outflow of resources will be required to settle the obligation and the amount has been reliably estimated. Where some or all of a provision is expected to be reimbursed it is recognised as a separate asset when the reimbursement is certain.

Provisions are measured at the present value of the expenditure required to settle the obligation using a pre-tax rate that reflects current market assessments of the time value of money and the risks specific to the obligation.

The expense relating to provisions is presented in the SOCI.

2. Accounting policies (continued)

Subordinated liabilities

Subordinated liabilities are initially measured at the fair value of the proceeds less attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost. The transaction costs are amortised over the period to the expected redemption date on an effective interest rate basis. The amortisation charge is included in the SOCI within finance costs. An equivalent amount is added to the carrying value of the liability such that at the redemption date the value of the liability equals the redemption value.

Trade and other payables

Trade and other payables are recognised as they fall due. They are initially recognised at fair value and subsequently held at amortised cost.

Trade and other payables include accruals for levies which are recognised when the obligating event of sales of insurance premiums occurs. Accruals are made in accordance with the requirements of the relevant levy legislation.

Share capital

Shares are classified as equity when there is no obligation to transfer cash or other assets.

Dividend distribution

Dividend distribution to the Company's equity shareholder is recognised in equity in the period in which the dividend is paid.

Restatement

The Company continues to choose to restate balances for prior periods where it considers such presentational restatement provides a clearer picture on the company. Preferable to disclose adjustments to prior periods, for which it deems to provide a clearer view of the performance in the year to the user of the financial statements.

In preparing the accounts this year the basis for accruing the MIB levy has been adjust to fully allow for the liability attaching to all policies written. Past practice was to provide for the amount in respect of the exposure up to the accounting date, and therefore excluded exposure for periods after the accounting date on policies currently in force.

This change has therefore meant a re-statement of the 2018 brought forward MIB levy accrual. Retained earnings at 31 December 2018 have been reduced by £2,874,000 from £68,195,000 to £65,321,000. Accruals and deferred income at the same date have increased by £3,548,000 from £6,787,000 to £10,335,000, with the total for Trade and other payables increasing by the same amount from £36,914,000 to £40,462,000. The Corporation tax liability at the same date reduced by £674,000 and changed from a liability of £62,000 to a debtor of £612,000. Opening retained earnings at 1 January 2018 have also been reduced by £2,874,000 from £64,502,000 to £61,628,000,

Discontinued operations

A discontinued operation is a component of the business that has been disposed of or is classified as held for sale and that represents a separate major line of business, or is part of a single co-ordinated plan to dispose of such a line of business. The results of discontinued operations are presented separately in the SOCI. It comprises the profit or loss after tax from discontinued operations together with the gain or loss after tax recognised on completed sales.

2. Accounting policies (continued)

IFRS 15 'Revenue from contracts with customers'

IFRS 15 applies to non-insurance revenue, providing a principle based approach for revenue recognition that is underpinned by the achievement of performance obligations.

At 31 December 2019 the Company had an immaterial amount (2018: immaterial) of revenue that is relevant for this standard.

a) New and amendments to standards

The following new standards have been adopted by the European Union ('EU') for accounting periods beginning on or after 1 January 2019, and have been adopted by the Company:

IFRS 16 'Leases'

'Leases' has been adopted on 1 January 2019. The Company has no leases recognised under IAS 17 and will apply the practical expedient within IFRS 16 to grandfather the definition of a lease on transition.

There are no other IFRSs or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the Company.

b) Amendments to standards (continued)

Amendment to IFRS 4 'Insurance contracts': Applying IFRS 9 'Financial instruments' with IFRS 4 'Insurance contracts'

The amendment provides two approaches that can be applied by eligible insurers to address concerns arising from the different effective dates of IFRS 9 and IFRS 17 'Insurance Contracts'; the overlay approach and the temporary exemption from IFRS 9 until adoption of IFRS 17. The Company is an eligible insurer and has taken the temporary exemption from IFRS 9.

As an insurer that has elected to apply the temporary exemption from IFRS 9, information is disclosed below regarding compliance with the criteria to apply the temporary exemption; and categories of financial asset to facilitate comparability with entities applying IFRS 9.

2. Accounting policies (continued)

b) Amendments to standards (continued)

Compliance with the criteria for the temporary exemption from IFRS 9

The IFRS 4 amendment adopted in the reporting period permits insurance entities which meet the predominance ratio test to have a temporary exemption from IFRS 9 where this standard has not yet been adopted. The predominance ratio test is required to be performed at the reporting entity level, using the annual reporting date that immediately precedes 1 April 2016 (i.e. 31 December 2015). Reassessment of the predominance ratio test is required when an entity begins or ceases to perform an activity that is significant to its operations, including terminating a business line.

The predominance ratio test of an entity's insurance liabilities against its total liabilities includes two tests:

- 1) The carrying amount of its liabilities arising from contracts within IFRS 4's scope must be significant compared to the total carrying amount of all of its liabilities; and
- 2) The carrying amount of the insurer's liabilities connected with insurance compared with the total carrying amount of all of its liabilities must be above a threshold. Liabilities connected with insurance include IFRS 4 liabilities, Investment contract liabilities measured at FVTPL applying IAS 39 and other liabilities that are connected to these insurance and investment contracts.

The threshold for liabilities connected with insurance compared with total liabilities is:

- Greater than 90%, or
- Greater than 80% but less than or equal to 90% and the entity provides evidence that it does not have a significant activity that is unrelated to insurance.

The Company met the criteria to apply the temporary exemption from IFRS 9 upon initial performance of the predominance ratio test at 31 December 2015. The carrying value of liabilities within IFRS 4's scope at 31 December 2015 was significant at 96% of total liabilities which is also in excess of the 90% threshold for liabilities connected with insurance. On 29 December 2017 the Company sold the renewal rights associated with its Commercial Lines business to Allianz; the Commercial Lines business was a significant component of the Company's operations and as a result the Commercial Lines results were presented as a discontinued operation in the 31 December 2017 financial statements. This transaction did not impact the predominance ratio test at 31 December 2017 as only the new business renewal rights were sold. The predominance ratio test has been reassessed at 31 December 2019. The carrying value of liabilities within IFRS 4's scope at 31 December 2019 continued to be significant at 93% of total liabilities which is also in excess of the 90% threshold for liabilities connected with insurance.

Disclosures associated with deferral of IFRS 9

In order to facilitate comparison with companies which have adopted IFRS 9, the following disclosures are included regarding the fair value and credit risk associated with financial assets. Financial assets with cash flows that are Solely payments of Principal and Interest (SPPI) excluding those categorised as (FVTPL) due to either being managed on a fair value basis or held for trading, are disclosed separately from other financial assets.

The fair value at 31 December 2019 and the amount of change in the fair value during the reporting period of the Company's financial assets are as follows:

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

2. Accounting policies (continued)

b) Amendments to standards

Financial assets	Fair value at 31 December 2019 £000	Fair value movement in the year £000
1) Financial assets that meet the SPPI criteria and not classified as FVTPL		
Available for sale financial assets		
Debt securities	401,365	9,378
Loans and other receivables (short-term)*	33,701	-
Insurance receivables (short-term)*	47,451	-
Total	482,517	9,378
2) Other financial assets		
Financial assets at fair value through profit or loss	-	2,574
Derivative financial instruments	16	(3,490)
Total	16	(916)

*The carrying amount of the financial assets measured by applying IAS39 is deemed to be a reasonable approximation of its fair value.

The following table represents the Company's exposure to credit risk on financial assets that meet the SPPI criteria:

	AAA £000	AA £000	A £000	BBB £000	Not rated £000	Total £000
Available for sale financial assets						
Debt securities	46,182	96,899	133,304	124,980	-	401,365
Loans and other receivables (short-term)*	-	-	33,333	-	5,092	38,425
Insurance receivables (short-term)*	-	6,923	-	-	40,528	47,451
Total	46,182	103,822	166,637	124,980	45,620	487,241

Note: In the case of financial assets held at amortised cost, the amounts disclosed are the carrying amounts applying IAS 39, before adjusting for any impairment allowances.

The table above includes £46m of short term receivables that are not rated. The fair value of these financial assets at 31 December 2019 is equal to their carrying value.

2. Accounting policies (continued)

(ii) New standards and interpretations not yet adopted

A number of new standards and amendments to standards and interpretations are effective for annual periods beginning after 1 January 2020 and have not been applied in preparing these financial statements. None of these are expected to have a significant effect on the financial statements of the Company, except the following:

IFRS 17 'Insurance contracts'

Issued in May 2017, IFRS 17 replaces IFRS 4 'Insurance contracts'. The original effective date of IFRS 17 was 1 January 2021; however the IASB has announced a deferral to 2023. This standard provides an accounting model for insurance contracts that is more useful and consistent for insurers. In contrast to the requirements in IFRS 4, which are largely based on grandfathering previous local accounting policies, IFRS 17 provides a comprehensive model for insurance contracts, covering all relevant accounting aspects. The core of IFRS 17 is the general model, supplemented by:

- A specific adaptation for contracts with direct participation features (the variable fee approach)
- A simplified approach (the premium allocation approach) mainly for short-duration contracts

The standard will have a material impact on the Company and transitioning the Company's accounting to the new standard will require significant effort. The impact of this new standard on the SOFP and the SOCI is currently being assessed.

IFRS 9, 'Financial instruments'

IFRS 9 addresses the classification, measurement and recognition of financial assets and financial liabilities and replaces IAS 39. The effective date was 1 January 2018, however as noted above, IFRS 9 has been deferred by the Company in order to align adoption with that of IFRS 17. In line with the proposed deferral of the IFRS 17 effective date noted above, the IASB has also proposed that the temporary exemption from IFRS 9 for qualifying insurers be extended until 1 January 2023. The impact of this new standard on the SOFP and the SOCI is currently being assessed.

There are no other IFRSs or IFRIC interpretations that are not yet effective that would be expected to have a material impact on the Company.

3. Significant accounting judgements, estimates and assumptions

In applying the Company's accounting policies, Management has made the following judgements, estimations and assumptions which have the most significant effect on the financial statements.

Valuation of general insurance contract liabilities

For general insurance contracts, estimates are made for the expected ultimate cost of claims reported as at the SOFP date and the cost of claims incurred but not yet reported ('IBNR') to the Company. It can take a significant period of time before the ultimate cost of claims can be established with certainty, and the final outcome may be better or worse than that provided.

Standard actuarial claims projection techniques are used to estimate outstanding claims. Such methods extrapolate the development of paid and incurred claims, recoveries from third parties, average cost per claim and ultimate claim numbers for each accident year, based upon the observed development of earlier years and expected loss ratios. The main assumption underlying these techniques is that past claims development experience can be used to project ultimate claims costs. In the case of ('PPOs'), the annuity type structure of the claim payments mean that these have to be projected over a longer-term period and reserved for on a discounted basis accordingly. Allowance for one off occurrences or changes in legislation, policy conditions or portfolio mix, is also made in arriving at the estimated ultimate cost of claims, in order that it represents the most likely outcome, taking account of all the uncertainties involved. To the extent that the ultimate cost is different from the estimate, where experience is better or worse than that assumed, the surplus or deficit will be credited or charged to the SOCI in future years.

Significant accounting estimate - Insurance contract liabilities

The estimation of the ultimate liability arising from claims made under insurance contracts is the most critical accounting estimate for the general insurance business.

There are several sources of uncertainty that need to be considered in the estimate of the liability that will ultimately be paid for such claims. In particular, motor insurance policies are exposed to claims for personal injury.

Estimation of the ultimate cost of large personal injury claims is a complex process and cannot be done using conventional actuarial techniques given they typically exhibit low frequency and high severity. Significant factors that affect the personal injuries estimation process are legislation (e.g. the Ogden discount rate used to value lump sum settlements), judicial decisions and the long delay to settlement. Due to this uncertainty it is not possible to determine the future development of personal injury claims with the same degree of reliability as with other types of claims.

Over the last decade, there has been an increasing prevalence of PPO settlements, which have an annuity-type structure, i.e. they are typically paid annually over the claimant's life with mortality, inflation and investment returns being the key risks. Courts may decide that a claim should be settled on a PPO basis, but in the majority of cases the claimant will request a PPO settlement. A further complexity of PPO claims is that due to the annuity-type structure of the claim payments these have to be projected over a longer-term period and reserved for on a discounted basis accordingly. Therefore, the estimation of ultimate claims cost involves projecting mortality rates, discount rates and benefit indexation rates, which is unlike all other general insurance liabilities.

3. Significant accounting judgements, estimates and assumptions (continued)

Significant accounting estimate - Insurance contract liabilities (continued)

During 2017 the Lord Chancellor announced a change in the Ogden discount rate from 2.5% p.a. to -0.75% p.a. This change impacted the valuation of the cost of care element of large injury claims, and required insurance companies to hold more money in reserves in order to match the inflation risk in the long term.

On 20 December 2018 the Civil Liability Bill received Royal Assent and is thus the Civil Liability Act, with a revised Ogden Discount Rate announced at -0.25% in the summer of 2019. The Act should ensure a more proportional rate is applied to lump sum settlements for personal injury claims as well as providing a framework for future reviews of the rate.

Large claims impacting each relevant business class are generally assessed separately, being measured either at the face value of the loss adjusters' estimates or projected separately in order to allow for the future development of large claims.

Significant judgement applied to estimate

While management believes that the insurance contract liabilities carried at year end are adequate, the application of statistical techniques requires significant judgement.

The estimation of these claims is based on historical experience projected forward. Where possible, multiple techniques are adopted to provide a best estimate of the required level of provisions. This assists in developing greater understanding of the trends inherent in the data being projected. Estimates of losses and loss expenses are reached after a review of several commonly accepted actuarial projection methodologies, as well as more bespoke methods and a number of different bases to determine these provisions. These include methods based upon the following:

- the development of previously paid claims, where payments to date are extrapolated for each prior year;
- estimates based upon a projection of claims numbers and average cost;
- incurred claims development, where incurred claims to date for each year are extrapolated based upon observed development of earlier years; and
- expected loss ratios.

Classification of the Company's contracts with reinsurers as reinsurance contracts

A contract is required to transfer significant insurance risk in order to be classified as a reinsurance contract. Management reviews all terms and conditions of each such contract, and if necessary obtains the opinion of an independent expert at the negotiation stage in order to be able to make this judgement.

4. Capital management and risk management and control

The Company maintains a capital structure which consists of a combination of share capital, retained earnings and a capital reserve, consistent with the Company's risk profile and the regulatory and market requirements of its business.

The Company retains capital to meet four key objectives:

- (i) To ensure the Company's strategy can be implemented and is financially sustainable;
- (ii) To ensure the Company's financial strength and to support the risks it takes on as part of its business;
- (iii) To give confidence to policyholders and other stakeholders who have relationships with the Company;
and
- (iv) To comply with capital requirements imposed by its UK regulator, the PRA.

At least annually these objectives are reviewed and benchmarks are set by which to judge the adequacy of the Company's capital. The capital position is monitored against those benchmarks to ensure that sufficient capital is available to the Company. In the event that sufficient capital is not available plans would be developed either to raise additional capital through, for example, subordinated loans, or to reduce the amount of risk accepted thereby reducing the capital requirement through, for example, reinsurance or a change in investment strategy. If it becomes apparent that excess capital is available to the Company above its potential needs such excess would normally be returned to shareholders.

2016 marked the beginning of the Solvency II regime, an EU imposed legislation. There are two separate capital requirements; the Minimum Capital Requirement ('MCR') and the Solvency Capital Requirement ('SCR'). The SCR can be calculated using a Standard Formula, as specified in the regulatory text, or an Internal Model, which is unique to each firm and must be approved by the firm's local regulator. The Company used the Standard Formula to calculate its capital requirements throughout 2019.

As at 31 December 2019, for the Annual QRT reporting to the regulator, the company disclosed surplus regulatory capital of £67,298,316 (2018: Annual & Q4 £71,112,512) which reflected the change in Ogden rate. The 2018 Annual SCR result was published in the LVFS Single Group SFCR in June 2019.

The Company complied with all externally imposed capital requirements that it was subject to throughout the reporting period.

Risk management and control

The principal types of risk, which are detailed below, have been identified and risk appetite for each of these has been set by reference to the PRA's Solvency II capital requirements.

The Company recognises the critical importance of having efficient and effective risk management systems in place and these take the form of:

- Board and Executive committees with clear terms of reference.
- A clear organisation structure with documented apportionment of responsibilities.
- A uniform methodology of risk assessment, which is embedded within all companies in the LVFS Group so that they operate within agreed tolerances and with appropriate controls in place.
- A statement of Risk Strategy and Appetite, which is reviewed annually and adopted by the Directors.
- Regular reviews of risks by senior managers, where frequency of review is determined by the potential impact of the risk and its likelihood.

4. Capital management and risk management and control (continued)

Insurance risk

The Company's insurance activities are primarily concerned with the pricing, accepting and management of risks from its policyholders. In accepting risks the Company commits to paying claims and therefore these risks must be understood. The Company manages these risks through its underwriting strategy, reinsurance arrangements and proactive claims handling.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Company faces under its insurance contracts is the risk that actual claims exceed the carrying value of the Company's claims reserves. The risk arises from the inherent uncertainties as to the occurrence, amount and timing of insurance claims. For general insurance contracts this is primarily represented by exposure to risks which may lead to significant claims in terms of frequency or value. These would include significant weather events, subsidence and large single claims arising from either the motor business (injury claims) or household business (liability and/or property claims). There is also a risk that the prices charged for unexpired risks to which the Company is contractually committed may prove to be insufficient to absorb the cost of the claims which they will generate and any related DAC. Procedures are in place to measure, monitor and control exposure to all these risks.

Motor business is exposed to the risk of large bodily injury claims, where the claim amounts can be significant due to the cost of care required for the claimant. The Company has entered into excess of loss reinsurance contracts which reduce its exposure to large claims. The Company's retention is £5.0m per claim (2018: £5.0m per claim).

In addition to the reinsurance contracts described above, the Company has also entered into a Loss Portfolio Transfer Agreement resulting in reinsurance of 20% of its booked reserves for the 2015 and prior accident years. The Company has also historically entered into a 20% Quota Share arrangement for the 2016-2018 accident years (each year treated separately). Similarly; an additional 20% Quota Share arrangement has been entered into for the 2019 accident year. Whilst the primary driver of these transactions was efficient capital management, the contract also has the effect of reducing the LVGIG Group exposure to general insurance concentration risk.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

The table below sets out the concentration of general insurance contract liabilities by type of contract:

	2019			2018		
	Gross £000	Reinsurance £000	Net £000	Gross £000	Reinsurance £000	Net £000
Home	9,309	(1,846)	7,463	697	(136)	561
Motor	377,898	(148,717)	229,181	358,759	(144,950)	213,809
Commercial	118,368	(34,882)	83,486	161,707	(45,386)	116,321
	505,575	(185,445)	320,130	521,163	(190,472)	330,691

The claims provision is the estimated cost of outstanding claims from expired risks. The provision is calculated largely from using the Company's historic claims data. How much the historic claim experience will reflect future experience will be impacted by the following factors:

- Changes in actuarial processes and methodology.
- Changes in risk profile.
- Changes in underwriting, rating and policy conditions.
- Changes in legislation and regulation (e.g. PPOs, Ministry of Justice reforms, changes to the Ogden discount rate, etc.).
- Changes to internal operational processes
- Changes in other external factors (e.g. "claims farming"/accident management firms).

It is therefore important that the impact of these items on claims development is understood. Whilst every effort has been made to ensure the claims provision appropriately allows for such changes, there remains uncertainty in the eventual outcome as a result. This uncertainty can change from year to year depending on the timing and magnitude of these items.

The Company has identified the major uncertainties surrounding the future development of claims and where appropriate these have been allowed for explicitly. An additional provision is held within the claims provision in order to cover the uncertainty around further fluctuations in claim development with a given degree of confidence.

The Company's reserves are particularly susceptible to potential retrospective changes in legislation and new court decisions, both positively and adversely. An example of such would be a change in the Ogden discount rate. This is the discount rate set by the relevant government bodies and used by courts to calculate lump sum awards in personal injury cases.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

Uncertainty in claims estimation is more significant for large Personal Injury claims on both a lump sum and a PPOs basis, which for the latter include annually indexed payments that are typically made over the lifetime of the injured party. Claims reserves for PPOs are held on a discounted basis and are sensitive to changes in this discount benefit. Large lump sum Personal Injury claims are heavily exposed to the Ogden discount rate.

The table below provides a sensitivity analysis of the potential impact of a change on a discounting basis for PPO. The sensitivities allow for a change in the single factor with all other assumptions left unchanged. Other potential risks beyond the one described in the table could have an additional financial impact on the Company.

	Increase / (Decrease) in Statement of Comprehensive Income Before tax	Increase / (Decrease) in total equity at 31 December
	2019 £m	2019 £m
Impact of a 1% increase in the discount rate used to value PPOs	3.6	3.6
Impact of a 1% reduction in the discount rate used to value PPOs	(5.2)	(5.2)

1. The sensitivities relating to an increase or decrease in the discount rate used for PPOs illustrate a movement in the time value of money.
2. The selection of these sensitivities should not be interpreted as a prediction.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

The tables below reflect the cumulative incurred claims including both claims notified and incurred but not reported ('IBNR') for each successive accident year at each Statement of Financial Position date, together with the cumulative payments to date. The Company aims to maintain appropriate reserves in order to protect against adverse future claims experience and developments.

Analysis of claims development – gross of reinsurance

Accident year	2010 £m	2011 £m	2012 £m	2013 £m	2014 £m	2015 £m	2016 £m	2017 £m	2018 £m	2019 £m	Total £m
Initial estimate of gross provision	247.8	286.4	282.4	241.0	221.3	247.6	266.7	289.8	316.9	295.5	
One year later	274.7	279.6	272.9	222.1	204.9	251.5	253.4	266.0	305.2		
Two years later	283.0	274.6	266.6	222.7	198.7	236.5	240.5	258.6			
Three years later	280.6	272.1	261.2	225.7	195.8	222.1	222.7				
Four years later	275.6	271.2	261.0	227.1	189.5	223.7					
Five years later	282.1	267.0	271.2	221.2	189.2						
Six years later	305.4	267.1	264.3	222.1							
Seven years later	310.4	266.8	263.6								
Eight years later	303.8	266.7									
Nine years later	304.1										
Current estimate of cumulative claims	304.1	266.7	263.6	222.1	189.2	223.7	222.7	258.6	305.2	295.5	2,551.4
Cumulative payments to date	(279.8)	(266.0)	(244.9)	(192.2)	(184.0)	(204.1)	(200.3)	(188.1)	(194.2)	(148.4)	(2,102.0)
Liability recognised in the balance sheet for 2010 to 2019 accident years	24.3	0.7	18.7	29.9	5.2	19.6	22.4	70.5	111.0	147.1	449.4
Liability recognised in the balance sheet in respect of prior accident years											51.3
Claims handling provision											4.9
Provision as at 31 December 2019											505.6

Analysis of claims development – net of reinsurance

Accident year	2010 £m	2011 £m	2012 £m	2013 £m	2014 £m	2015 £m	2016 £m	2017 £m	2018 £m	2019 £m	Total £m
Initial estimate of net provision	243.8	283.4	268.1	232.6	219.0	208.9	228.7	210.9	242.9	226.9	
One year later	260.1	277.4	259.7	211.1	188.7	223.4	198.3	201.9	234.8		
Two years later	269.6	272.7	255.2	202.0	190.1	204.4	190.4	198.8			
Three years later	263.7	270.8	244.7	207.1	185.9	193.0	178.1				
Four years later	259.4	269.4	242.1	204.3	177.2	194.4					
Five years later	262.8	265.9	244.2	199.4	178.2						
Six years later	280.2	265.6	243.8	200.4							
Seven years later	280.3	265.0	243.2								
Eight years later	280.4	265.0									
Nine years later	280.8										
Current estimate of cumulative claims	280.8	265.0	243.2	200.4	178.2	194.4	178.1	198.8	234.8	226.9	2,200.6
Cumulative payments to date	(273.2)	(264.4)	(236.5)	(185.4)	(174.0)	(180.5)	(160.2)	(150.1)	(153.7)	(115.9)	(1,893.9)
Liability recognised in the balance sheet for 2010 to 2019 accident years	7.6	0.6	6.7	15.0	4.2	13.9	17.9	48.7	81.1	111.0	306.7
Liability recognised in the balance sheet in respect of prior accident years											8.5
Claims handling provision											4.9
Provision as at 31 December 2019											320.1

4. Capital management and risk management and control (continued)

Market risk

Market risk is the risk of adverse or favourable impacts due to fluctuations in bond yields, equity prices, interest rates, or exchange rates. The Company has defined policies and procedures in place to control the major components of market risk. Exposures to individual companies and to equity shares in aggregate are monitored by the Finance and Investment Committee (FICo) in order to ensure compliance with the relevant regulatory limits for solvency purposes and with guidelines set for each internal fund. Securities held are primarily listed and traded on recognised stock exchanges, predominantly in the UK.

Strategic asset allocation is discussed at the monthly FICo meetings, covering investment return and concentration and to agree any changes required.

Interest rate risk

The fair value of the Company's portfolio of fixed income securities is inversely correlated to changes in market rates. Thus if interest rates fall the fair value of the portfolio would tend to rise and vice-versa.

The Company manages interest rate risk against its Solvency II (regulatory capital) metrics. There is an agreed level of risk tolerance and exposure is monitored against this on a monthly basis.

The Company manages interest rate risk by employing an 'Available for Sale' strategy, where assets are planned to be held until maturity, reducing the impact of interest rate risk on the statutory reporting profits.

Credit spread risk

In addition to interest rate risk, described above, a widening of corporate bonds spreads over and above risk-free yields will lead to a fall in the fair value of the Company's portfolio of corporate bonds and vice-versa.

The Company monitors credit spread risk by regularly reviewing its exposure to corporate bonds by both credit rating and duration. The liabilities are undiscounted and so unaffected in current value by changes in credit spreads.

The Company manages credit spread risk by employing an 'Available for Sale' strategy, where assets are planned to be held until maturity, reducing the impact of interest rate risk on the statutory reporting profits.

Equity risk

The Company has a single equity holding, Lyons Davidson, which is in place due to synergies with the core business. The Company came out of all other equity holdings during 2019 due to a change in investment strategy, to better align with Allianz Group strategy.

Currency risk

The Company has some small amounts of currency risk relating to legacy business, but this is not considered a material risk.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

Sensitivity analysis to market risks

The table below shows the results of sensitivity testing on the Company's pre-tax profit (pbt) and post-tax profit (pat). The sensitivity analysis shows the effect of changes in market risk factors arising from the impact of the changes in these factors on the Company's financial assets.

	Impact on profit before tax 2019 £000	Impact on equity 2019 £000	Impact on profit before tax 2018 £000	Impact on equity 2018 £000
Interest rate risk				
+ 100 basis points shift in yield curve	-	(20,309)	(2,325)	(1,883)
- 50 basis points shift in yield curve	-	12,108	1,179	955
Credit spread risk				
100 basis points widening in all credit spreads	-	(8,072)	(1,550)	(1,256)
50 basis points tightening in all credit spreads	-	4,152	792	642

Given that our bonds are entirely held as Available for Sale (AFS) now, there is no sensitivity to the IFRS SOCI to movements in interest rates and credit spreads. Movements would be reflected on the SOFP within the AFS reserve and within Other Comprehensive Income. There is still sensitivity to interest and credit spread movements on the Solvency II balance sheet, which is why there remains close monitoring of these risks.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

4. Capital management and risk management and control (continued)

The Company's exposure to foreign exchange risk is summarised below:

	USD	Euro	Total
As at 31 December 2019	£000	£000	£000
Financial assets at fair value through profit or loss			
Derivative financial instruments	(1,594)	-	(1,594)
Reinsurers' share of insurance contract liabilities	-	8,359	8,359
Cash and cash equivalents	1,524	12,920	14,444
Financial liabilities			
Insurance contracts	-	(10,871)	(10,871)
Other financial liabilities	-	(10,168)	(10,168)
Total exposure	(70)	240	170
<hr/>			
	USD	Euro	Total
As at 31 December 2018	£000	£000	£000
Financial assets at fair value through profit or loss			
Derivative financial instruments	(1,635)	-	(1,635)
Reinsurers' share of insurance contract liabilities	-	9,097	9,097
Cash and cash equivalents	1,518	11,832	13,350
Financial liabilities			
Insurance payables	-	(12,480)	(12,480)
Other financial liabilities	-	(10,770)	(10,770)
Total exposure	(117)	(2,321)	(2,438)

The sensitivity of net assets to a 10% increase/decrease in US Dollar and Euro exchange rates net of derivatives is £7,000 (2018: £11,700) and £24,000 (2018: £232,100) respectively. In determining the percentage rates to use in this sensitivity analysis the movements in the actual market rates of US Dollars and Euro during 2019 were taken into account. The above table incorporates all material currency risk to Profit before tax. Therefore, a 10% increase/decrease across all currencies could impact profit before tax by up to £31,000 (2018: £243,800).

4. Capital management and risk management and control (continued)

Credit Counterparty risk

Credit risk is the risk that a counterparty fails to meet its contractual obligations in full as they fall due, resulting in a financial loss to the Company. The key areas of exposure to credit risk for the Company are in relation to its investment portfolio and reinsurance programme and amounts due from insurance intermediaries and policyholders.

The Company structures the levels of credit risk it accepts by placing limits on its exposure to a single counterparty, or groups of counterparties, and to geographical and industry segments. Investments are primarily allowed only in liquid securities and with counterparties that have a credit rating equal to investment grade or better. Given their high credit ratings Management does not expect any counterparty to fail to meet its obligations. Counterparty exposure is subject to regular review.

Reinsurance exposures are monitored regularly. The Company assesses the credit worthiness of all reinsurers by reviewing public rating information and from internal investigations.

Exposure to insurance intermediaries risk is managed via a stringent credit policy. The Company's credit control function monitors the ageing and collectability of debtor balances, with credit evaluations performed on all relevant counterparties. Intermediary debt at 31 December 2019 was £40,528,000 (2018: £35,931,000), all of which was not rated.

The Company also reduces its exposure to credit risk related to intermediaries by diversification through the use of a significant number of brokers.

In addition to the above the Company also monitors the debt via the FICO and provides against older debts.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

4. Capital management and risk management and control (continued)

The Company's exposure to credit risk by investment grade is summarised below:

	AAA	AA	A	BBB	Below BBB	Not rated	Total
Credit risk exposure 2019	£000	£000	£000	£000	£000	£000	£000
Debt and other fixed income securities							
- Fair value through profit or loss assets	-	-	-	-	-	-	-
- Available for sale financial assets	46,182	96,899	133,304	124,980	-	-	401,365
Cash and cash equivalents	121,547	51,738	89,757	-	-	14,669	277,711
Insurance receivables	-	12,463	-	-	-	40,528	52,991
Loans and other receivables	-	-	33,333	-	-	368	33,701
Reinsurance assets	-	145,467	39,435	-	-	593	185,495
Total exposure	167,729	306,567	295,829	124,980	-	56,158	951,263

	AAA	AA	A	BBB	Below BBB	Not rated	Total
Credit risk exposure 2018	£000	£000	£000	£000	£000	£000	£000
Debt and other fixed income securities							
- Fair value through profit or loss assets	33,205	6,282	12,609	52,816	-	-	104,912
- Available for sale financial assets	65,717	65,546	75,071	73,767	-	-	280,101
Cash and cash equivalents	-	43,620	83,160	-	-	-	126,780
Insurance receivables	-	9,291	-	-	-	35,931	45,222
Loans and other receivables	-	-	33,333	-	-	9,317	42,650
Reinsurance assets	-	149,498	40,528	-	-	609	190,635
Total exposure	98,922	274,237	244,701	126,583	-	45,857	790,300

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

Offsetting financial assets and financial liabilities

Financial assets and liabilities are offset in the SOFP when the Company intends to apply a current legally enforceable right to offset. Master netting arrangements and cash collateral are utilised by the Company to minimise credit risk exposure.

The following financial assets and liabilities are subject to offsetting, enforceable master netting arrangements and similar agreements.

An analysis is included of netting arrangements which meet the offsetting criteria within IFRS 7 and are set off in the SOFP and also those which do not meet the criteria.

As at 31 December 2019	Amounts off set			Related amounts not off set		
	Gross assets offset	Gross liabilities	Net amounts presented	Financial Instruments	Cash Collateral pledged	Net amount
	£000	£000	£000	£000	£000	£000
Financial liabilities						
Bank overdrafts	4,297	(9,854)	(5,557)	-	-	(5,557)
Total	4,297	(9,854)	(5,557)	-	-	(5,557)

As at 31 December 2018	Amounts off set			Related amounts not off set		
	Gross assets	Gross liabilities offset	Net amounts presented	Financial Instruments	Cash Collateral received	Net amount
	£000	£000	£000	£000	£000	£000
Financial assets						
Derivative financial assets	403	-	403	-	(403)	-
Total	403	-	403	-	(403)	-

	Amounts off set			Related amounts not off set		
	Gross assets offset	Gross liabilities	Net amounts presented	Financial Instruments	Cash Collateral pledged	Net amount
	£000	£000	£000	£000	£000	£000
Financial liabilities						
Bank overdrafts	1,916	(7,696)	(5,780)	-	-	(5,780)
Total	1,916	(7,696)	(5,780)	-	-	(5,780)

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

In accordance with IFRS 7 the collateral reported in the table above is limited to the amount reported in the Statement of Financial Position for the associated financial instrument.

As at 31 December 2019, the Company was not holding any counterparty collateral (2018: nil). Total collateral pledged by the Company was £nil (2018: £779,000) and is split between cash collateral paid of £nil (2018: £nil) and future margin of cash of £nil (2018: £779,000)

Collateral posted to the company by the counterparty to a derivative contract which is valued as being 'in-the-money' can be drawn upon following certain events of default as defined in the relevant International Swaps and Derivatives Association ('ISDA') agreement. This includes failure by the counterparty to comply with or perform any agreement or obligation defined in the ISDA or Credit Support Annex if such failure is not remedied within 30 days after notice of such failure is given. Bankruptcy of the counterparty to a trade could also result in collateral posted being drawn upon to mitigate any financial exposure to the Company.

The Company reviews the carrying value of its financial assets at each SOFP date. If the carrying value of a financial asset is impaired, the carrying value is reduced through a charge to the SOCI. As at 31 December 2019 £544,000 (2018: £755,000) was impaired which primarily relates to receivables where there is no realistic prospect of recovery. The tables below provide information regarding the maximum credit risk exposure to financial assets, together with the extent to which they are due, overdue and impaired. The table also shows the age analysis of the Company's past due and/or impaired assets.

	<31 days	31 to 60 days	61 to 90 days	>90 days	Total past due but not impaired	Past due and impaired	Neither past due nor impaired	Total
Age analysis of assets past due/impaired 2019	£000	£000	£000	£000	£000	£000	£000	£000
Insurance receivables	1,201	254	133	86	1,674	544	50,773	52,991
Loans and other receivables	-	-	-	-	-	-	33,701	33,701
	<31 days	31 to 60 days	61 to 90 days	>90 days	Total past due but not impaired	Past due and impaired	Neither past due nor impaired	Total
Age analysis of assets past due/impaired 2018	£000	£000	£000	£000	£000	£000	£000	£000
Insurance receivables	1,100	2,044	214	114	3,471	755	40,996	45,222
Loans and other receivables	-	-	-	-	-	-	42,650	42,650

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting obligations associated with its financial and insurance contract liabilities. The Company is exposed to daily calls on its cash resources from claims arising from insurance contracts it has underwritten.

The Company has a liquidity risk appetite policy which requires that sufficient liquid resources are maintained to cover net cash outflows both on a business as usual basis and under stressed conditions. The most significant payments made are claims, the payment profile of which is predictable. The Company maintains cash and liquid deposits to meet demands on a daily basis. In normal circumstances, the majority of claims are settled from cash received from intermediaries.

The Company forecasts cash flows on a daily basis to ensure that sufficient liquid funds exist to meet its short term cash outflows. Any surplus funds are invested to achieve a higher rate of return.

The majority of investments are held in assets that are traded in active markets.

The table below summarises the expected recovery or settlement of assets:

Maturity profile of financial assets	2019			2018		
	Within 1 year	Over 1 year	Total	Within 1 year	Over 1 year	Total
	£000	£000	£000	£000	£000	£000
Financial Assets						
- Fair value through profit or loss assets	-	-	-	223,269	68,485	291,754
- Derivative financial instruments	16	-	16	414	-	414
Available for sale financial assets						
- Debt securities	72,110	329,255	401,365	16,697	263,404	280,101
Loans and other receivables	33,701	-	33,701	42,647	-	42,647
Reinsurers' share of claims outstanding	27,110	158,335	185,445	29,651	160,821	190,472
Insurance receivables	52,991	-	52,991	45,222	-	45,222
Accrued interest and income	7,537	-	7,537	7,876	-	7,876
Cash and cash equivalents	277,711	-	277,711	126,780	-	126,780
	471,176	487,590	958,766	492,556	492,710	985,266

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

The table below summarises the maturity profile of the financial liabilities of the Company based on remaining undiscounted obligations:

	Within 1 year	1-3 years	3-5 years	Over 5 years	Total
Maturity profile of financial liabilities 2019	£000	£000	£000	£000	£000
Insurance contract liabilities	141,240	144,063	89,683	130,588	505,574
Financial liabilities					
- Other financial liabilities	-	-	-	10,168	10,168
Insurance payables	9,247	-	-	-	9,247
Trade and other payables - excluding tax and social security costs	23,508	-	-	-	23,508
	173,995	144,063	89,683	140,756	548,497

	Within 1 year	1-3 years	3-5 years	Over 5 years	Total
Maturity profile of financial liabilities 2018	£000	£000	£000	£000	£000
Insurance contract liabilities	170,662	156,857	82,648	110,996	521,163
- Other financial liabilities	-	-	-	10,770	10,770
Insurance payables	8,034	-	-	-	8,034
Trade and other payables - excluding tax and social security costs	27,118	-	-	-	27,118
	205,814	156,857	82,648	121,766	567,085

Fair value estimation

The following fair value estimation tables present the Company's assets and liabilities measured at fair value by level of the fair value measurement hierarchy at 31 December 2019.

The fair value of financial instruments included in the level 1 category below are based on published quoted bid market prices in an active market at the year end date. A market is regarded as an active market if quoted prices are readily and regularly available from an exchange, dealer, broker, industry group, pricing service or regulatory agency and those prices represent actual and regularly occurring market transactions on an arm's length basis.

Level 2 financial instruments are not traded in an active market or their fair value is determined using valuation techniques. These valuation techniques apply data from observable current market transactions where it is available, and for some pricing is obtained via pricing services. Where prices have not been determined by reference to an active market, financial assets with fair values are based on broker quotes.

4. Capital management and risk management and control (continued)

Fair value estimation (continued)

Specific valuation techniques used to value financial instruments classified as level 3 include:

- Quoted market prices or dealer quotes for similar instruments (unlisted shares)
- The fair value of interest rate swaps is calculated as the present value of the estimated future cash flows based on observable yield curves of similar instruments.
- The fair value of forward exchange contracts is determined using forward exchange rates at the Statement of Financial Position date, with the resulting value discounted back to present value.
- Other techniques, such as discounted cash flow analysis, are used to determine fair value for the remaining financial instruments.

If one or more of the significant inputs is not based on observable market data, the instrument is included in level 3.

There were no changes to the valuation techniques during the year.

There were no transfers from levels 1 and 2 during the year.

The Company's policy is to recognise transfers into and out of fair value hierarchy levels as of the date of the event or change in circumstances that caused the transfer.

The valuation of all of the Company's investment holdings is performed by independent and qualified valuers.

Any changes to fair value are recognised within net gains/losses on investments within the Statement of Comprehensive Income with the exception of investment contract liabilities where the movement is recognised within the gross change in contract liabilities.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

4. Capital management and risk management and control (continued)

The following table presents the Company's assets and liabilities measured at fair value at 31 December:

	2019				2018			
	Level 1 £000	Level 2 £000	Level 3 £000	Total £000	Level 1 £000	Level 2 £000	Level 3 £000	Total £000
Fair value through profit or loss								
Shares, other variable yield securities and units in unit trusts	-	-	-	-	50,906	135,936	-	186,842
Debt and other fixed income securities	-	-	-	-	13,027	91,885	-	104,912
Derivative financial instruments	-	16	-	16	403	11	-	414
Collateral pledged	-	-	-	-	779	-	-	779
	-	16	-	16	65,115	227,832	-	292,947

	2019				2018			
	Level 1 £000	Level 2 £000	Level 3 £000	Total £000	Level 1 £000	Level 2 £000	Level 3 £000	Total £000
Available-for-sale financial assets								
Debt and other fixed income securities	24,748	376,617	-	401,365	18,775	261,327	-	280,102
	24,748	376,617	-	401,365	18,775	261,327	-	280,102

Movement in level 3 instruments measured at fair value:

	Fair value through profit or loss £000	Derivative financial instruments £000	Total £000
Balance at 31 December 2019	-	-	-
	Fair value through profit or loss £000	Derivative financial instruments £000	Total £000
Balance at 1 January 2018	136	-	136
Total (loss)/gain recorded in statement of comprehensive	(136)	-	(136)
Balance at 31 December 2018	-	-	-

Sensitivities of level 3 investments

Changing the inputs for the Company's level 3 assets would not significantly change the fair value.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

4. Capital management and risk management and control (continued)

The Company had no holdings in financial assets classified as level 3 at 31 December 2019.

Information about fair value measurements using significant unobservable inputs (Level 3) at 31 December 2018:

	Fair value at 31 December 2018 £000	Valuation technique(s)	Unobservable inputs	Range of unobservable inputs (probability weighted average)	Relationship of unobservable inputs to fair value
Financial Liabilities:					
Derivative financial instruments	-	Mark-to-model	-	-	-

* Due to the nature of these holdings the quantitative unobservable inputs are not developed by the entity when measuring fair value, and in accordance with IFRS 13 paragraph 93 (d) the Company has not disclosed the relevant information.

Operational risk

Operational risk is the risk of loss, resulting from inadequate or failed internal processes, people and systems, or from external events, including legal and regulatory risk.

Senior managers are responsible for the identification, assessment, control and monitoring of operational risks and for reporting these to the Risk Committee in accordance with the Company's escalation criteria. Operational risks are assessed in terms of their probability and impact in accordance with Company policy.

Strategic risk

Strategic risk is the risk arising from ineffective, inefficient, or inadequate senior management process for the development and implementation of business strategy in relation to the business environment and the Company's capabilities.

The strategic risks of the business are assessed and managed by the business risk committees which then report these and other significant risks to the LVGIG Risk Committee, where the risks are reviewed and challenged. The LVGIG Chief Risk Officer reports on a group basis all strategic risks to the LVGIG board's risk committee.

Group risk

Group risk is the risk of contagion incurred from its membership of a group of firms. The LVGIG Executive Risk Committee oversees the management of such risks.

The Company has not identified any significant group risks.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

5. Net premium revenue

	2019	2018
	£000	£000
Insurance contracts		
Premiums written	373,763	299,494
Change in unearned premium reserve	(32,801)	(33,485)
Premium revenue arising from insurance contracts issued	340,962	266,009
Reinsurance contracts		
Premiums payable	(81,553)	(61,249)
Change in unearned premium reserve	276	132
Premium revenue ceded to reinsurers on insurance contracts issued	(81,277)	(61,117)
Net premium revenue	259,685	204,892
Motor	319,299	264,624
Commercial	1	-
Property	21,662	1,385
Premium Revenue by Line of Business	340,962	266,009

6. Investment income

	2019	2018
	£000	£000
Available for sale financial assets		
- Interest Income	7,116	1,003
- Dividend income	1,238	-
Fair value through profit or loss assets		
- Interest on loans and receivables	546	881
- Interest income	631	9,319
- Dividend income	-	848
	9,531	12,051

7. Net losses on investments

	2019	2018
	£000	£000
Losses on available for sale financial assets		
- Debt securities	(141)	-
(Losses)/gains on financial assets at fair value through profit or loss		
- Debt securities	(303)	(7,744)
- Equity securities	2,877	(1,847)
- Derivative financial instruments	(3,490)	(101)
	(1,057)	(9,692)

On a continuing basis, the Company had net fair value losses on financial assets at FVTPL which include net realised losses of £7,275,032 (2018: Loss £11,028,000) and net unrealised gains of £6,359,355 (2018: Gain £1,336,000). There have been £9,378 of net realised losses on AFS financial assets in 2019. Changes in the fair value of AFS financial assets are reported in the AFS reserve within equity.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

8. Other income	2019	2018
	£000	£000
Interest receivable from insurance contracts	10	7
Other Income	965	3,700
	975	3,707

9. Insurance claims and loss adjustment expenses	2019	2018
	£000	£000
Gross insurance claims		
Claims paid during the year	209,876	177,325
Claims handling costs	10,482	8,410
Movement in claims liabilities	27,745	(42,697)
	248,103	143,038
Reinsurers' share of gross insurance claims		
Current year claims and loss adjustment expenses	(46,045)	(45,773)
Movement in reinsurers' share on claims liabilities	(6,033)	32,826
	(52,078)	(12,947)
Net insurance claims	196,025	130,091

10. Finance costs	2019	2018
	£000	£000
Interest payable	359	360
	359	360

11. Other operating and administrative expenses	2019	2018
	£000	£000
Investment management expenses and charges	768	1,125
Acquisition expenses	59,940	47,328
Movement in deferred acquisition costs	(6,205)	(4,345)
Exchange (gain)/loss on subordinated note	(604)	118
Auditors' remuneration	385	333
Impairment of insurance receivables	(99)	353
Administrative expenses	29,318	15,406
	83,503	60,318

Staff costs were incurred by the LVGIG and recharged to the Company. Included within Administrative expenses and Claims handling costs (which are disclosed within Gross Insurance Claims) are staff costs of £27,553,018 (2018: £27,600,000).

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

12. Discontinued operations

a) Description

The Commercial lines business represents a separate major line of business that can be clearly distinguished operationally and for financial reporting purposes from the Company. Whilst new business was written by the Company up until September 2018, the principal value of the Commercial broker lines business has been recovered through the sale of the renewal rights on 28 December 2017. Therefore the business meets the criteria to be presented as a discontinued operation which has been sold.

b) Financial performance and cash flow information

Financial information relating to the discontinued operation for the years to 31 December 2019 and 2018 are presented below.

	2019 £000	2018 £000
Net earned premiums	27,869	103,846
Net fair value on financial assets at fair value through income	(223)	(3,756)
Investment income	1,971	4,670
Other income	12	271
Net insurance claims*	(20,746)	(90,355)
Expenses and finance costs	(6,434)	(30,563)
Profit/(Loss) before tax	2,449	(15,887)
Income tax (expense)/credit	(428)	3,079
Profit/(Loss) after tax of discontinued operation	2,021	(12,808)
Profit/(Loss) from discontinued operation	2,021	(12,808)
	2019 £000	2018 £000
Net Cash inflow/(outflow) from operating activities	2,449	(15,887)
Net increase/(decrease) in cash generated by Commercial broker	2,449	(15,887)

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

13. Auditors' remuneration

	2019	2018
	£000	£000
Audit of the Company	330	283
Audit related assurance services	55	50
	385	333

There were no other services carried out by the Auditors in respect of the Company.

14. Directors' emoluments

The Directors of the Company are remunerated by LVGIG.

The details of Directors' emoluments below include the total emoluments of those Directors who have a wider role in LVGIG, as well as providing services to the Company. It is not possible to make an accurate apportionment of these emoluments in respect of each of the subsidiaries within the LV General Insurance Group.

The aggregate amount of Directors' emoluments was as follows:

	2019	2018
	£000	£000
a) Aggregate emoluments	4,077	2,988

b) Emoluments of the Directors were as follows:

	Fees and Salaries	Bonus	Deferred bonus *	Other benefits	Long term incentive plan	2019 Total	2018 Total
	£000	£000	£000	£000	£000	£000	£000
Highest paid Director	527	190	126	162	906	1,911	1,003
All Directors	1,693	736	126	302	1,220	4,077	2,988

* Deferred bonus represents the amount of the 2019 performance bonus payable over the next three years.

Other benefits include payments in lieu of pension contributions, car allowance, medical insurance, health screening, income protection cover and life cover.

LVFS has made no contributions to personal pension arrangements during 2019 or 2018.

c) Pension arrangements

The LV= Employee Pension Scheme is administered at LVFS group level and incorporates both a defined benefit section and defined contribution section. The defined benefit section was closed to future accrual in 2013 at which point existing members were eligible to join the defined contribution section.

Further details of the Employee Pension Schemes are disclosed within the financial statements of LVGIG.

	2019	2018
	£000	£000
Deferred pension at end of year		
All Directors	33	32

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019

15. Income tax (credit)/ expense

a) Current tax

	2019 £000	2018 £000
Current year tax (credit)/expense		
Corporation tax	(1,718)	590
Adjustment to current tax in respect of prior years	-	(4)
Total current tax	(1,718)	586
Deferred tax		
Deferred tax charge	17	20
Adjustment to deferred tax in respect of prior years	-	3
Total deferred tax charge	17	23
Total income tax (credit)/expense	(1,701)	609
Income tax (Credit)/expense attributable to:		
(Loss)/Profit from continuing operations	(2,129)	3,688
Profit/(Loss) from discontinued operations	428	(3,079)
	(1,701)	609

b) Reconciliation of tax charge

The tax assessed for the year is lower (2018:lower) than the standard rate of corporation tax in the UK 19.00% (2018:19.00%).

	2019 £000	2018 £000
(Loss)/Profit before tax from continuing operations	(10,753)	20,189
Profit/(Loss) before tax from discontinued operations	2,449	(15,887)
(Loss)/Profit before tax	(8,304)	4,302
Loss multiplied by standard rate of corporation tax in the UK of 19.00% (2018: 19.00%)	(1,577)	817
Tax effects of:		
Expenses not deductible for tax purposes	-	11
Impact of change in UK corporation tax rate on deferred tax	-	(1)
Income not subject to corporation tax	(124)	(217)
Adjustment to current tax in respect of prior years	-	(4)
Adjustment to deferred tax in respect of prior years	-	3
Total income tax (credit)/expense for the year	(1,701)	609

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

16. Intangible assets

	2019	2018
	£000	£000
Cost		
At 1 January	1,000	1,000
Additions	-	-
At 31 December	1,000	1,000
Accumulated amortisation		
At 1 January	50	-
Amortisation charge for the year	100	50
At 31 December	150	50
Net book value as at 31 December	850	950

17. Deferred tax asset/ (liability)

	2019	2018
	£000	£000
At 1 January	710	108
Charge to statement of comprehensive income	(17)	(23)
Amounts recorded within other comprehensive expense	(1,594)	625
At 31 December	(901)	710

Analysis of deferred taxation temporary differences:

	2019	2018
	£000	£000
Accelerated capital allowances	68	85
Available for sale financial assets	(969)	625
	(901)	710

The analysis of the deferred tax balance is as follows:

	2019	2018
	£000	£000
Deferred tax asset expected to be recovered after more than 12 months	(913)	693
Deferred tax asset expected to be recovered within 12 months	12	17
Net deferred tax (liability)/asset	(901)	710

The valuation and recoverability of deferred tax assets relating to capital allowances in excess of depreciation is dependent on the availability of future taxable profits within the Company. Management forecasts currently support the future recoverability of the deferred tax asset recognised in the Statement of Financial Position as at 31 December 2019.

In the Spring Budget 2020, the Government announced that from 1 April 2020 the corporation tax rate would remain at 19% (rather than reducing to 17%, as previously enacted). This new law was substantively enacted on 17 March 2020. As the proposal to keep the rate at 19% had not been substantively enacted at the balance sheet date, its effects are not included in these financial statements.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

18. Current tax asset / (liability)

	2019	2018
	£000	Restated £000
At 1 January	612	(1,115)
Amounts recorded in the statement of comprehensive income	1,718	(586)
Payments paid in respect of income tax	62	2,313
At 31 December	2,392	612

19. Prepayments and accrued income

	2019	2018
	£000	£000
Accrued interest	6,024	6,418
Prepayments	888	599
Accrued Income	1,511	1,458
	8,423	8,475

20. Deferred acquisition costs

	2019	2018
	£000	£000
At 1 January	29,315	29,741
Acquisition expenses deferred	59,830	61,367
Amortisation	(58,717)	(61,793)
At 31 December	30,428	29,315

21. Financial assets

	2019	2018
	£000	£000
Summary		
Fair value through profit or loss assets	-	291,754
Available for sale financial assets	401,365	280,101
Total financial assets	401,365	571,855

(a) Fair value through profit or loss assets

Shares, other variable yield securities and units in unit trusts	-	186,842
Debt and other fixed income securities	-	104,912
Total financial assets at fair value through profit or loss	-	291,754

(b) Available for sale financial assets

Shares, other variable yield securities and units in unit trusts	-	-
Debt and other fixed income securities	401,365	280,101
Total available for sale financial assets at fair value	401,365	280,101

HIGHWAY INSURANCE COMPANY LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019****22. Derivative financial instruments**

The Company utilises the following derivative instruments for hedging the effects of exchange rate changes. During 2019 all equity exposure was removed with the equity derivative closed out. The interest rate swap derivative was closed out in 2018. Fair values are estimated using current market index data and are included in assets/liabilities as set out in the following table:

	2019			2018		
	Contract/ notional amount £000	Fair value - asset £000	Fair value - liability £000	Contract/ notional amount £000	Fair value - asset £000	Fair value - liability £000
Forward exchange contracts	1,861	16	-	1,865	11	-
Equity/Index derivatives	-	-	-	25,508	403	-
	1,861	16	-	27,373	414	-

The carrying amounts disclosed above reasonably approximate fair value at the SOFP date.

23. Loans and other receivables

	2019 £000	2018 £000
Repurchase agreements	33,333	33,333
Other receivables	368	8,538
Cash Collateral pledged	-	779
	33,701	42,650

HIGHWAY INSURANCE COMPANY LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019****24. Reinsurance assets**

	2019	2018
	£000	£000
Reinsurers' share of provision for unearned premiums	50	163
Reinsurers' share of claims outstanding	185,445	190,472
	185,495	190,635

Amounts due from reinsurers in respect of claims already paid by the Company on the contracts that are reinsured are included in insurance receivables.

25. Insurance receivables

	2019	2018
	£000	£000
Receivables arising from insurance and reinsurance contracts		
- Due from agents, brokers and intermediaries	40,528	35,931
- Due from reinsurers	12,463	9,291
	52,991	45,222

The amounts above are stated net of an immaterial provision (2018: immaterial)

26. Cash and cash equivalents

	2019	2018
	£000	£000
Bank balances	11,943	21,991
Short term bank deposits	265,768	104,789
Cash and cash equivalents per Statement of Financial Position	277,711	126,780
Bank overdrafts	(5,557)	(5,780)
Cash and cash equivalents per statement of cash flows	272,154	121,000

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

27. Insurance contract liabilities

a) Analysis of insurance contract liabilities

	2019			2018		
	Gross £000	Reinsurance £000	Net £000	Gross £000	Reinsurance £000	Net £000
General insurance claims liabilities	505,575	(185,445)	320,130	521,163	(190,472)	330,691
General insurance unearned premiums	188,447	(50)	188,397	193,520	(163)	193,357
	694,022	(185,495)	508,527	714,683	(190,635)	524,048

b) Movement in general insurance claims liabilities

	2019			2018		
	Gross £000	Reinsurance £000	Net £000	Gross £000	Reinsurance £000	Net £000
OCR	540,835	(185,750)	355,085	518,895	(191,256)	327,639
IBNR	(19,672)	(4,722)	(24,394)	29,762	(30,400)	(638)
Balance at 1 January	521,163	(190,472)	330,691	548,657	(221,656)	327,001
Movement in claims incurred in prior accident years	(36,387)	14,139	(22,248)	(74,335)	40,062	(34,273)
Claims incurred in the current accident year	295,501	(68,600)	226,901	316,871	(74,018)	242,853
Claims paid during the year	(274,702)	59,488	(215,214)	(270,030)	65,140	(204,890)
	(15,588)	5,027	(10,561)	(27,494)	31,184	3,690
Balance at 31 December	505,575	(185,445)	320,130	521,163	(190,472)	330,691
OCR	497,500	(164,786)	332,714	540,835	(185,750)	355,085
IBNR	8,075	(20,669)	(12,594)	(19,672)	(4,722)	(24,394)
CHP		10	10			
Balance at 31 December	505,575	(185,445)	320,130	521,163	(190,472)	330,691

c) Movement in general insurance unearned premiums

	2019			2018		
	Gross £000	Reinsurance £000	Net £000	Gross £000	Reinsurance £000	Net £000
Balance at 1 January	193,520	(163)	193,357	194,205	(230)	193,975
Premiums written in the year	373,033	(90,440)	282,593	403,135	(95,015)	308,120
Premiums earned during the year	(378,106)	90,553	(287,553)	(403,820)	95,082	(308,738)
Balance at 31 December	188,447	(50)	188,397	193,520	(163)	193,357

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

27. Insurance contract liabilities (continued)

Details of the methodologies used for the premium and claims provisions for products administered on the main underwriting system are provided below. These products represent over 90% of the Company's liabilities.

Outstanding Claims Reserve ('OCR')

The purpose of the OCR is to ensure adequate reserves are in place for known claims. It is calculated by aggregating the case reserves for all known claims and is calculated as part of the quarterly actuarial reserve review. However, the aggregated case reserves may be deemed to be over or understated against the expected ultimate settlement cost of the known claims and this is allowed for in the IBNR calculation.

Incurred But Not Reported Reserve ('IBNR')

The purpose of the IBNR reserve is to reflect the additional claims cost from claims incurred but not reported before the Statement of Financial Position date, known as 'pure IBNR' and the cost of any over or understatement in the OCR, known as Incurred But Not Enough Reported ('IBNER').

IBNR is calculated as part of the quarterly actuarial reserve reviews using a combination of statistical/actuarial techniques.

These projections are performed on homogeneous groups of claim types. Otherwise, the projections would be prone to error from changes in mix by claim type. The claim types modelled are:

- Accidental Damage
- Fire & Theft
- Windscreen
- Third Party Property Damage
- Third Party Personal Injury

The claim types modelled for household products are:

- Escape Of Water (Buildings only)
- Weather (Buildings and Contents separately)
- Weather and Freeze events (Buildings and Contents Separately)
- Subsidence (Buildings only)
- All other building claims
- Personal Possessions
- Caravans

Unearned Premium Reserve ('UPR')

The UPR is that proportion of premium received on in-force contracts that relates to unexpired risks at the statement of financial position date. This calculation is based on a monthly pro-rata basis and forms part of the insurance contract liabilities balance in the Statement of Financial Position.

Claims Margin

Our approach is designed to create a margin held in reserves to allow for adverse developments in open claims. Our booked claims reserves continue to include a margin above projected best estimate of ultimate claims costs.

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

28. Other financial liabilities

	2019	2018
	£000	£000
Subordinated note	10,168	10,770
	10,168	10,770

€12,000,000 subordinated note is repayable in 2034. Interest is payable at the 3 month euro deposit rate plus a margin of 3.65%.

29. Insurance payables

	2019	2018
	£000	£000
Due to brokers and intermediaries	-	1
Due to policyholders	145	284
Due to reinsurers	9,102	7,749
	9,247	8,034

30. Trade and other payables

	2019	2018
	£000	Restated £000
Bank overdrafts	5,557	5,780
Amounts owed to group undertakings	1,120	6,497
Accruals and deferred income	9,669	10,335
Other taxes and social security costs	10,678	9,796
Trade payables	17	-
Other payables	7,143	8,054
	34,184	40,462

31. Share capital

	2019	2018
	£000	£000
Ordinary shares, allotted and fully paid		
75,000,000 ordinary shares of £1 each	75,000	75,000

All authorised shares have been issued.

HIGHWAY INSURANCE COMPANY LIMITED**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019****32. Capital reserve**

	2019	2018
	£000	£000
Balance at 1 January	106,400	75,400
Capital Contribution	-	31,000
Balance at 31 December	106,400	106,400

The Company paid the following interim dividends to Highway Insurance Group

	2019	2018
	£000	£000

No dividends were declared or paid in 2019 or 2018.

The reserve was created to receive capital contributions from its ultimate parent company, in order to maintain regulatory capital as one of the Groups subsidiaries.

The capital reserve is distributable in future periods, subject to the provisions of the Companies Act 2006.

33. Retained earnings

	2019	2018
	£000	Restated £000
Balance at 1 January	65,321	61,628
(Loss)/Profit for the year	(6,603)	3,693
Balance at 31 December	58,718	65,321

34. Available for sale reserve

	2019	2018
	£000	£000
Balance at 1 January	(3,052)	-
Change in value of available for sale financial assets	9,551	(3,677)
Change in value of available for sale financial assets transferred to profit or loss	(173)	-
Income tax on these items	(1,594)	625
Balance at 31 December	4,732	(3,052)

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

35. Cash generated from operating activities

	2019	2018
	£000	£000
Profit before tax from continuing operations	(10,753)	20,189
Profit / (Loss) before tax from discontinued operations	2,449	(15,887)
(Loss)/Profit before tax	(8,304)	4,302
Investment income	(11,502)	(16,721)
Interest income received	(10)	(7)
Finance costs	359	360
Losses on financial assets recorded in the statement of comprehensive income	1,280	13,448
Exchange (gains)/losses on financial assets recorded in the statement of comprehensive income	(602)	118
Non-cash items		
Movement in expenses deferred during the year	(1,113)	426
Amortisation of Intangible assets	100	50
Changes in working capital		
Decrease in loans and other receivables	8,949	28,419
Decrease in reinsurance assets	5,140	31,251
(Increase)/Decrease in insurance receivables	(7,769)	7,116
Increase in prepayments and accrued income	(342)	(1,008)
Decrease in insurance contract liabilities	(20,661)	(28,179)
Increase in insurance payables	1,213	1,543
(Decrease)/Increase in trade and other payables	(6,055)	5,364
Cash (used in) operating activities	(39,317)	46,482

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

36. Related party transactions

The Company enters into transactions with key management personnel in the normal course of business. Details of significant transactions carried out during the year with related parties are as follows:

Key management personnel of the Group include all Directors, executive and non-executive, and senior management (the Board and the Executive Committee).

The summary of the compensation of key management personnel for the year is as follows:

	2019	2018
	£000	£000
Short-term employee benefits	2,845	2,608
Post employee benefits	-	12
Other long-term benefits	1,220	380
	4,051	3,000

The following transactions have taken place between the Company and LV Repair Services:

	2019	2018
	£000	£000
Cost of repairs from LV Repair Services Limited	-	11,963
	-	11,963

The following transactions have taken place between the Company and LV General Insurance Group Limited:

	2019	2018
	£000	£000
Management charge to the Company	44,495	36,950
	44,495	36,950

The following transactions have taken place between the Company and LV Insurance Management Limited:

	2019	2018
	£000	£000
Management charge to the Company	14,383	18,129
	14,383	18,129

LV General Insurance Group provides management services to the Highway Insurance Company Limited.

The following transactions have taken place between the Company and Highway Insurance Group Limited:

	2019	2018
	£000	£000
Capital contribution	-	31,000
	-	31,000

HIGHWAY INSURANCE COMPANY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2019**

36. Related party transactions (continued)

Balances outstanding between the Company and other LV= Group companies:

	2019	2018
	£000	£000
Payable (to)/from the Company (to)/from group undertakings	(1,120)	(6,497)
Payable to the Company by the Allianz Group	12,911	-
	11,791	(6,497)

37. Post year end events

On 31 December 2019, Allianz Holdings plc acquired the remaining 51% of Liverpool Victoria General Insurance Group Limited ('LVGIG') to take full control.

On 1 January 2020, LVGIG purchased Legal and General Insurance Limited, ('LGIL') which was subsequently renamed as Fairmead Insurance Limited. Fairmead is a UK non-life insurance business which had been part of the Legal and General Group, focused on Home with a small but growing Pet business.

Towards the end of 2020, existing customers of Fairmead will start to be invited to renew their policies with one of the LVGIG Company's subsidiary companies.

38. Subsequent Events

The outbreak of COVID-19 has resulted in a pandemic causing significant disruption across the globe. COVID-19 has been classified as a non-adjusting event for accounting purposes. At December 31, 2019, a very limited number of cases had been reported to the World Health Organisation. Since then the spread of the virus has been rapid and the number of reported cases and deaths has increased significantly.

The impact on society is reflected in business closures, restrictions on movement, home working and cancellations of sporting and other events. This is expected to lead to an economic downturn.

The recent volatility in financial markets and the impact on asset and liability values is being monitored with management plans in place to mitigate financial and operational risks. The financial impact of potential claims is difficult to estimate at this stage. However, whilst there is still a significant degree of uncertainty the Company remains in a robust position, and we expect solvency can be maintained above requirements under current laws and regulations. The impact of COVID-19 is continuing to evolve at a fast pace, and therefore it is not practicable to quantify the potential financial impact on the Company at the time of writing.

HIGHWAY INSURANCE COMPANY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2019

39. Ultimate parent company

The ultimate parent company and ultimate controlling party is Allianz SE, a European multinational financial services company headquartered in Munich, Germany.

The immediate parent company is Highway Insurance Group Limited ('HIG'), a limited liability company, incorporated in the UK.

The ultimate and immediate parent companies are registered at the below addresses.

57 Ladymead,
Guildford,
Surrey,
England,
GU1 1DB

The largest company whose financial statements this company is consolidated into is Allianz SE. The smallest company whose financial statements this company is consolidated into is LVGIG. With effect from 31 December 2019 LVGIG is a 100% owned subsidiary of Allianz Holdings UK (2018: 49%), when it purchased the remaining 51% from the previous parent LV Capital plc.

The consolidated financial statements of Allianz SE and LVGIG are available to the public and may be obtained by post from:

The Company Secretary
57 Ladymead,
Guildford,
Surrey,
England,
GU1 1DB

or

Allianz
Königinstrasse 28
D-80802 Munich
Germany

Or online at www.allianz.com